

SEVENTH  
COLLECTIVE AGREEMENT

BETWEEN

THE GOVERNORS OF ACADIA UNIVERSITY

AND

THE ACADIA UNIVERSITY FACULTY ASSOCIATION

1 JULY 1986 - 30 JUNE 1989

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**Article 0.0 Preamble**

- 0.01 The purposes of this Agreement are:
- (a) to promote and maintain harmonious and well-defined relationships within the University by adhering to principles that are consistent with its overall objectives; and
  - (b) to provide means acceptable to both Parties for settling differences which may arise between them from time to time.
- 0.02 The Parties to this Agreement acknowledge that the University serves both its own members and society by advancing learning and disseminating knowledge through teaching, research, scholarship, and other creative activities. The Parties agree:
- (a) to work in co-operation towards developing the quality and effectiveness of the education provided by the University;
  - (b) to encourage a climate of freedom, responsibility, justice and mutual respect in the pursuit of the University's goals; and
  - (c) to accept joint responsibility for pursuing the above objectives with care and diligence.
- 0.03 The preamble may be used as a guide to interpretation of the Agreement but, of itself, has no independent validity as a source of rights or obligations; as such it cannot in itself be the subject of any grievance.

**Article 1.00 Definitions**

In this Agreement,

- 1.01 **Academic Vice-President** means the Vice-President (Academic) of Acadia.
- 1.02 **Academic Year** means the period from 1 July to the following 30 June, both dates inclusive.
- 1.03 **Acadia** means that entity which includes, but is not limited to the Board, Faculty members, Senate, students, Alumni, and all those employed by Acadia.
- 1.04 **Association** means the Acadia University Faculty Association, Wolfville, Nova Scotia, a Trade Union certified as Bargaining Agent for certain employees of Acadia by the Labour Relations Board of Nova Scotia by Order Numbers 2285 and 2420.
- 1.05 **Board** means the Governors of Acadia University, a body corporate, created by the Laws of Nova Scotia.
- 1.06 **Constitution of Faculty** means the Constitution of the Faculty of Acadia University.
- 1.07 **Dean** means the Dean of a Faculty.
- 1.08 **Department** means one of the academic units into which Employees are classified for the execution of the educational activities of the University and includes, where the context so requires, a School of the University.
- 1.09 **Director** means the Director of a School within the Faculties of the University.
- 1.10 **Elections Officer** means the elections officer specified in the Constitution of the Faculty.
- 1.11 **Employee** means a person included in the bargaining unit defined by the Nova Scotia Labour Relations Board Order Numbers 2285 and 2420 and those persons referred to as half-time Employees in Article 10.13.
- 1.12 **Faculty Member** means a member of the Faculty of Acadia University as specified in the Constitution of Faculty.
- 1.13 **Head** means the Head of a Department in the Faculty of Arts or Faculty of Pure and Applied Science.

- 1.14 **Normal Pensionable Age** means the age at which an Employee becomes entitled to full retirement benefits as specified by the current group pension plan booklet.
- 1.15 **Parties** means the Board and the Association.
- 1.16 **President** means the President of Acadia.
- 1.17 **Senate** means the Senate of Acadia as specified by the laws of Nova Scotia.
- 1.18 **University** means Acadia.

**Article 2.00 Recognition**

- 2.10 The Board recognizes the Association as the sole and exclusive bargaining agent for the Employees.
- 2.20 Subject to the provisions of this Agreement, the Association acknowledges that it is:
- (a) a function of the Board to hire and promote Employees; and
  - (b) the right of the Board to suspend or discharge Employees for cause.
- 2.30 The Association recognizes that the Board has retained, shall possess and may exercise all rights, functions, powers, privileges and authority vested in it by the laws of Nova Scotia, excepting only those matters specifically relinquished or varied by this Agreement.

**Article 3.00 No Discrimination**

- 3.00 The Parties agree that there shall be no discrimination (except as may be necessary for the correction of inequities by the implementation of affirmative action programmes as may be agreed between the Parties and provided for in the Collective Agreement), interference, restriction, pressure or coercion exercised or practised toward any Employee or toward any person in the employ of the Board who is not a member of the bargaining unit in respect of salary, fringe benefits, group fringe benefits, pension, appointment, re-appointment, rank, promotion, tenure, dismissal, sabbatical or other leave, because of age, race, creed, national or ethnic origin, political or religious affiliation or belief, sex, sexual orientation, marital status, physical handicap, kinship to any person in the employ of the Board, place of residence or by reason of membership or activity or non-membership or non-activity in the Association or in any other lawful organization.
- 3.10 The Parties recognize that existing provincial mandatory retirement legislation may change during the life of this Agreement. The Parties, therefore, agree that, pending a ruling from the Supreme Court of Canada on the legality of mandatory retirement legislation, the President and the President of the Association shall jointly review each individual case as Employees reach normal pensionable age.



**Article 4.00 Membership and Dues**4.10 Membership

Employees are not required to join the Association as a condition of employment. However, whether or not Employees are members of the Association they shall, as a condition of employment, pay the equivalent of union dues to the Association.

4.20 Dues Checkoff

The Board shall deduct monthly dues as assessed by the Association from the salaries of all Employees on a continuing basis.

4.30 Remittance of Dues

The Board shall, once in every month during the life of this Agreement, remit the dues deducted in accordance with Article 4.20 to the Association no later than the 15th day of the following month.

4.31 The Board shall inform the Association monthly of the names and ranks of the Employees from whose salaries deductions have been made and the amount so deducted from every Employee's salary.

4.32 At the commencement of this Agreement, the Association shall advise the Board in writing of the amount of its regular monthly membership dues. Thereafter, the Association shall advise the Board in writing of any changes in the amount of the regular monthly membership dues and the Board shall take no more than one month to put these changes into effect **provided however** that such changes shall not be made more frequently than once each year.

**Article 5:00 Academic Freedom and Responsibility**

- 5.10 It is recognised by both parties that many of the freedoms and responsibilities of Employees have been developed as a result of existing practices over a period of years. It is not the intention of this Article to put limits on these existing practices in any way.

This Article seeks to outline the general areas into which these freedoms and responsibilities fall.

5.20 Academic Freedom

Academic freedom includes the freedom of Employees to express and uphold opinions without incumbrance, to carry out research which they believe will enhance knowledge, and to express the results of such research in a reasonable manner without interference. The Parties shall scrupulously adhere to and protect this principle, against threats from inside and outside the University.

5.30 Academic Responsibility

In general, the responsibilities of Employees are:

- (a) dissemination of knowledge through undergraduate and graduate teaching,
- (b) research, scholarly or other creative activity,
- (c) academic and professional service.

5.31 Dissemination of Knowledge

The dissemination of knowledge includes undergraduate and graduate teaching as well as research and in certain instances, community or clinical service. Employees are expected:

- (a) to develop and maintain their scholarly competence and effectiveness as teachers within their area of professional expertise;
- (b) to prepare and organize their subject matter and revise that subject matter as appropriate;

## 5.31 (continued)

- (c) to be available for the academic counselling and supervision of students, the supervision of examinations, and other related activities as may be deemed necessary by the Parties to this Agreement;
- (d) to supervise students' research and practical work and assist in thesis supervision as well as participation in the evaluation of students' research and theses, consistent with Article 17.44 of this Agreement;
- (e) to make recommendations to the Head of the Department or Director of the School to delegate whenever necessary lecturing duties in their courses to others (it is agreed that others may include graduate students, teaching assistants, or visiting academics, or part-time instructors or professional experts);
- (f) to conduct their classes within the relevant academic regulations as agreed to by the Parties to this Agreement and maintain an orderly and productive academic environment;
- (g) to meet each class personally (with the exception of discussion groups and situations indicated in 5.31(e)) and to be present for the full classroom period;
- (h) to inform students of the methods of instruction and evaluation in their courses at the beginning of each term giving due regard to Senate regulations in these matters.

The Head or Director, as the case may be, shall be provided with copies of such information, within two weeks of the commencement of the course, including distance education courses;

- (i) to comply with all procedures and deadlines approved by the Senate concerning the reporting and reviewing of the grades of their students and such other formally approved and published procedures and deadlines as may be necessary for the well ordered operation of the teaching programmes of the university which are agreed upon by the signatories to this Agreement;

## 5.31 (continued)

- (j) to complete their duties as examiners within seven days of each examination;
- (k) to cancel instruction only for good cause and to notify the Head or Director if such cancellation is necessary. If possible, Employees shall give their students advance notice of such cancellation and Employees shall make every reasonable effort to re-schedule the cancelled instruction, including laboratories;
- (l) not to absent themselves from the University before the last day of an examination period nor before the Spring Convocation, except with the written approval of the Head of their Department or the Director of their School.

5.32 Research, Scholarly or Creative Activity

This involves the creation of new knowledge, the creative use of existing knowledge, the organization and synthesis of existing knowledge, or creative expression such as music, art, drama, in the Employee's area of expertise.

- (a) Employees shall be encouraged and expected to devote a reasonable portion of their time to meaningful research, scholarly or other creative activities, related to their areas of expertise.
- (b) The results and conclusions of research, scholarly or creative activity shall, at the discretion of the employee, be made accessible to the scholarly and general public through publication, public lectures, or other means appropriate to his/her area of expertise.

5.33 Academic and Professional Service

Consistent with their primary duties, Employees have the right and responsibility to participate actively in the work of the University and academic community through active membership on appropriate bodies, councils, committees, Senate, editorial boards, and as referees or on committees and juries for the evaluation of scholarly work and creative artists, etc. Employees have the right and are encouraged by the Board to participate actively in the work of all such academic and professional associations,

## 5.33 (continued)

especially when holding executive positions. Should this activity require significant amounts of time the Board shall provide some release time, up to a maximum of one half course, when recommended by the Head and Dean.

5.40 Community Service

Employees are encouraged by the Parties to engage in community service. Such service, if it be of a lasting nature, should be reported to the individual's Head or Director, as the case may be. Community service may be of two types, although both are seen as being beneficial to the Employee and to the University, as well as to the wider community.

- (a) Community service includes participation in activities and organizations outside the University where the Employee's academic and/or research interests and competences form the basis for such participation (see Article 12.71(f)).
- (b) Community service also includes participation in activities and organizations outside the University where the Employee's participation is for the general benefit of the community and/or the University's constituency, and where such participation is not necessarily based upon any academic and/or research interest of the Employee. It is recognized that the interpretation of this Article depends upon the individual's research and scholarly activities.

**Article 6.00 No Strikes or Lock-outs**

- 6.10 There shall be no strikes or lock-outs for the duration of this Agreement, except if, under Article 41.20, the Parties have bargained collectively, pursuant to the Trade Union Act of Nova Scotia, and have failed to conclude revisions to the Collective Agreement.
- 6.20 In the event of a work interruption, lock-out, or legal strike, Employees who require access to University facilities in order to prevent irreparable damage (such as danger to human, plant or animal life or decomposable material or to the personal property of the instructors) shall be granted such access, if their request is approved by the Committee to Administer the Collective Agreement (the Joint Committee, Article 30.00.)

**Article 7.00 Information on Board Decisions**

- 7.10 Decisions of the Board on renewal of appointment, promotion, tenure, and leave shall be communicated in writing to the President of the Association at the same time as the candidate is informed.
- 7.20 A report listing appointments, renewals of appointment, promotions, leaves, and awards of tenure granted during the preceding academic year shall be provided to each Employee by 1 September.
- 7.30 The Board shall provide to the Association copies of the agenda of meetings of the Board and its Executive Committee, and shall provide a report giving the minuted decisions of meetings, with the names of movers and seconders deleted, after the minutes have been approved.

**Article 8.00 Provision of Facilities**

- 8.10 The Board shall provide the Association with a serviced office, free of charge, and the use of the internal University postal service.
- 8.20 The Board shall provide suitable meeting rooms, as required, free of charge.
- 8.30 In return for payment at stipulated rates, where appropriate the Board shall make available to the Association the University duplicating services, computing facilities, audio-visual equipment, mailing labels of members of the Association, and the like.
- 8.40 The Board shall arrange a courtesy account for the use of the Association. Charges incurred by the Association shall be debited to this account and the Association agrees to abide by the accounting procedure laid down by the Board.
- 8.50 Employees of the Association shall be treated as if they were in the employ of the Board so far as access to University facilities, parking, and the like are concerned. Payment of salaries to persons employed by the Association, including deduction of income tax, Canada Pension Plan and Unemployment Insurance Commission payments shall be effected through the Business Office of the Board.



**Article 9.00 Personal Files**9.10 Location of Personal File

Data pertaining to the employment of Employees shall be placed in a personal file, herein called "the File," within the office of the President. Material held confidential shall be held in the President's office and nowhere else; other material may also be held in the office of the Vice-President (Academic) and the appropriate Dean or Head.

9.20 Content of Personal File

An Employee's File may include the following types of information:

- (a) pre-employment material such as college transcripts, letters of application, curriculum vitae, and letters of reference;
- (b) all recommendations of the University Review Committee or its predecessors concerning renewal, promotion or tenure;
- (c) health records;
- (d) copies of correspondence with the Employee or made with the knowledge of the Employee;
- (e) copies of material reflecting professional development and achievements;
- (f) copies of material reflecting the salary history of the Employee.

9.21 Letters of reference and assessments solicited by Employees or by their Dean, the Vice-President (Academic), or the President, with the consent of the Employee, shall upon request of the author be held confidential. Letters of reference and assessments sought without the consent of the Employee shall not be held confidential to the Employee.

9.22 The File must not contain any anonymous material. The Board must not keep any copy of anonymous material, and any such material present at the commencement of the Agreement must be destroyed.

9.23 The File shall contain an inventory of all the material contained in the File. This inventory shall list all the confidential material in the File by author, substantive summary and date. The Employee has the right of examination of this inventory. The File shall not include any new confidential assessments by Deans and Department Heads.

9.30 Access to Personal File

Employees shall have the right to access to the entire contents of their File, with the exception of confidential information, during regular office hours upon written request to the President.

9.31 Employees shall have the right to access to those copies of their personal data kept in the office of their Dean and Head.

9.32 Employees or their duly authorized representative shall examine their File only in the presence of the President or a person appointed by the President for this purpose, and shall not be allowed to remove the File or any part thereof from the office of the President. The foregoing procedure applies, mutatis mutandis, for examination of personal data kept in the offices of the Employees' Dean or Head.

9.40 Maintenance and Use of the Personal File

Employees shall have the right to have included in their File their written comments on the accuracy or the meaning of any of the contents of the File and to add any relevant third party document to the File.

9.41 Employees, at their own expense and upon written request to the President or their Dean or Head as appropriate, may obtain copies of the documents to which they have the right of examination.

9.42 Except when authorized by the Employee concerned, the information contained in the File shall not be made available to third parties.

9.43 Article 9.42 notwithstanding, the Grievance Committee and Arbitration Board shall have access to all personal file documents, including confidential material, which they decide are relevant to the issue under consideration.

**Article 10.00 Appointments**

- 10.05 Except as may be necessary for the correction of inequities by the implementation of affirmative action programmes as may be agreed between the Parties, the same standards of non-discrimination as in Article 3.00 shall be applied in making new appointments.
- 10.10 With the exception of part-time faculty appointed under Article 24.16, the ratio of part-time faculty to full-time Employees shall not be significantly increased without the agreement of the Association. The ratio of courses taught by part-time faculty members to those taught by full-time Employees shall not be significantly increased without the agreement of the Association. These ratios shall be monitored and reported by the University Appointments Committee as stipulated in Article 10.53 (f).
- 10.11 A list of all part-time faculty members by name, Department and course load shall be provided to the Executive of the Association. In addition, a list of individual salaries without identification of the recipient shall be given. It is understood that the classification "part-time faculty members" does not include senior academic administrators.
- 10.12 There shall be three classes of full-time appointments:
- (a) appointments with tenure;
  - (b) probationary appointments;
  - (c) appointments for a contractually limited term.
- 10.13 In addition to full-time and part-time appointments, there shall be a distinct category of half-time appointments. There shall be two kinds of half-time appointment:
- (a) half-time appointments with tenure or on the tenure track. The provisions of Articles 10.20 to 10.32 shall apply mutatis mutandis to these appointments;
  - (b) half-time contractually limited term appointments. These appointments may be made for 12, 24 or 36 months.

## 10.13 (continued)

The duties of a half-time Employee will include one-half of full-time teaching duties, participation in supervision of advanced students, and involvement in departmental and University committees over the full academic year.

10.14 A tenured Employee holding a full-time position may request a permanent or temporary change of status to half-time. If the change is temporary, it must be for 12, 24, 36, 48 or 60 months. If there is a replacement for the half-time reduction to the academic unit concerned, the replacement may be for all or part of the period in question, but the contractually limited half-time appointment shall not count as one of those numbered in Article 10.41. The former full-time Employee shall retain his/her status, rank and seniority. An application by a full-time Employee to become a half-time Employee must be made to the President, with copies to the Head, Dean and Vice-President (Academic) by the 31 December prior to the 1 July on which the change of status shall become effective.

10.15 All half-time Employees shall participate, when they become eligible, in all pension and group health benefits as specified by the Pensions Committee and the Group Insurance Committee.

10.16 Salaries for Employees on sabbatical leave who have accumulated years of eligibility in both full-time and half-time status shall be calculated on a pro rata basis. For example, an Employee with six years of eligibility who has been full-time for four years and half-time for two years would be paid at:

$$\text{full-time salary} \times 75\% \times 10/12.$$

10.17 All Articles of this Collective Agreement shall apply to all half-time Employees.

10.20 Appointment with Tenure

Appointment with tenure means permanency of employment up to retirement, subject to the right of the Board to dismiss for just and proper cause in accordance with the relevant provisions and procedures of this Agreement.

10.30 Probationary Appointments

Probationary appointment means appointment without tenure to a tenure-track position. A first probationary appointment shall be for a term of three years. During the course of this appointment, the faculty member shall be considered for a second probationary appointment in accordance with the procedures given in Article 12.00.

10.31 A second probationary appointment shall be for a term of three years. In the penultimate year of this appointment, the faculty member shall be considered for an appointment with tenure in accordance with procedures given in Article 12.00.

10.32 Article 10.30 notwithstanding, an appointee to a tenure-track position may be granted initial seniority towards the award of tenure as a condition of appointment as specified in Article 10.70 (f). Initial seniority may be of either one or two years.

(a) Where two years' seniority is granted, the Employee shall be appointed to a three-year probationary term, during the third year of which he/she shall be considered for tenure. If tenure is not granted, an additional one-year terminal appointment shall be offered.

(b) Where one year's seniority is granted, the Employee shall be appointed to a three-year probationary term, renewable under the terms of Article 12.00 for a further one year, during which he/she shall be considered for tenure. If tenure is not granted, an additional one-year terminal appointment shall be offered.

10.40 Appointments for a Contractually Limited Term

Appointments for a contractually limited term shall be either:

(a) for 12, 24, or 36 months, covering one, two, or three academic years respectively;

(b) for a four and one-half month, nine-month, or 12-month sessional appointment, to be used in replacement of an Employee on leave;

## 10.40 (continued)

- (c) for an 18, 24, 30, or 36-month replacement appointment, to be used where an academic unit has filed with the Vice-President (Academic) a written leave plan;
- (d) for a 12-month or 24-month visiting appointment. A 12-month appointment may be renewed once only for a second 12-month term. Such appointments shall not be used in substitution of any other type of appointment but shall normally be used for bringing distinguished academics to the University.

10.41 Appointments made under 10.40 (a) are intended to provide flexibility in staffing at a time of uncertain student enrolment and financial constraint. These appointments may be used:

- (a) to meet staffing needs in Departments and Schools experiencing an increase in enrolment which may be of short duration;
- (b) to provide interim assistance in Departments and Schools where staff complement may be reduced during declining enrolments or financial constraint.

The number of persons holding appointments under Article 10.40 (a) shall at no one time exceed 35, except as provided for below.

10.42 In cases where an Employee resigns from a tenured or tenure-track position after the 15th day of December, or in cases where insufficient time is available to secure a suitable replacement, a temporary appointment may be made for 12 months (or nine months if the Department agrees) provided that the President has authorized a tenure-track position to be advertised as soon as possible and that the appropriate Dean and the Vice-President (Academic) have agreed to the temporary replacement. Such a temporary replacement shall not be regarded as in violation of Article 10.40 (b) nor be counted among the number allowable under Article 10.41 (b).

#### 10.43 Sabbatical Leave Plan

In cases where an academic unit has filed with the Vice-President (Academic) a written leave plan (including Sabbaticals, Leaves of Absence, etc.), signed by the individuals concerned, it is agreed that a contractually limited term replacement may be made for the period covered by the plan. This period may be for 18, 24, 30, or 36 months, but may not exceed the last-mentioned figure. Such appointments shall not be counted among the number allowable under Article 10.41 (b).

- 10.44 Any of the departmental positions which have been filled by appointees under Article 10.40 (a) for five consecutive years shall be continued only as tenure-track positions, in which case the recruitment procedures as specified in Articles 10.52 and 10.53 shall be followed. The Director of the Recreation Resource Centre of Nova Scotia is excluded from this provision.

An Employee who has served on contractually limited term appointments for five consecutive academic years, whose position is to become a tenure-track position, and who is the successful candidate for that position, shall be appointed with tenure.

An Employee who has served on contractually limited term appointments for less than five years and who is the successful candidate for a tenure-track position may, at the Employee's option, receive seniority towards tenure for the number of years served.

#### 10.45 Temporary Replacements

In certain circumstances not otherwise provided for by this Agreement such as sickness, death, late resignation, the Board may act through its academic administrative appointees to fill vacancies in the faculty complement of Departments. Appointments so made shall be for a limited period not exceeding 12 months and the procedures laid down in this Agreement shall be followed to the extent that is possible in the circumstances.

- 10.46 When an Employee is, for medical reasons, suddenly unable to fulfil his/her teaching obligations, the following guidelines shall be used in making arrangements to cover the courses affected by the Employee's absence:

## 10.46 (continued)

- (a) if the anticipated absence is for a period of less than three weeks, it is assumed that other members of the Department will, whenever possible, assist in the supervision and instruction of the classes concerned;
- (b) if the anticipated absence is for a period of more than three weeks, steps will be taken to secure external part-time assistance. Where such part-time assistance is not available, other members of the Department may assume responsibility for the courses and may be remunerated for their services at \$50.00 per class hour, unless the anticipated absence is for a complete term, in which case the normal remuneration as outlined in Article 21.33 will be paid.

10.50 Procedures for Appointment10.51 Authority to Recruit

Recruitment of staff, whether for new appointments or replacements, requires the authorization of the President.

10.52 Advertising

- (a) Positions shall be advertised on the advice of the Department Selection Committee through the office of the Vice-President (Academic) in appropriate academic and professional journals, including Canadian publications, as soon as possible after the vacancy is known to exist. However, where a Department wishes to retain for a further contractually limited appointment the services of an Employee whose contractually limited appointment is about to expire, no advertisement is necessary if two-thirds of the Department are in favour of retaining the Employee, provided that an authorized vacancy still exists and provided that the condition of Article 10.44 is not violated.
- (b) In keeping with the spirit of affirmative action, all advertisements shall include the statement that Acadia University is an Equal Opportunity Employer.



## 10.52 (continued)

- (c) Applications shall be directed to the Chairperson of the appropriate Department Selection Committee.
- (d) All tenure-track positions shall be advertised unless all of the following conditions have been met:
  - \* three-quarters of the full-time members of the academic unit concerned are in favour of a particular appointee;
  - \* the appointee has served the University as a full-time faculty member for at least three years;
  - \* the Dean and the Vice-President (Academic) recommend the appointment.

10.53 Procedures within the Department

- (a) Each Department shall have a Selection Committee elected by the Department from within the Department, or where this is not possible, from cognate Departments as determined by the members of the Department in which the vacant position exists. The Head of the Department shall be ex officio a member of the Selection Committee which shall consist of at least three persons.
- (b) With reference to the criteria in Article 10.60, and in consultation with the Department, the Selection Committee shall establish a short list of candidates in order of priority. The dossiers of these candidates shall be made available to the members of the Department and copies thereof provided to the Dean, Vice-President (Academic) and President.
- (c) The Head shall arrange for interviews of no more than three candidates in the first instance; further candidates may be interviewed on the approval of the President. Interviews shall be conducted by the Selection Committee. Each candidate shall meet the Dean or his/her delegate, and either the President or the Vice-President (Academic). Whenever possible, all members of the Department shall have an opportunity to meet with the candidates, each of whom shall, whenever possible, deliver a lecture or participate in a seminar involving students.

## 10.53 (continued)

- (d) The Selection Committee shall make a recommendation to the Department that a specific candidate be appointed with a rationale for the candidate's suitability in relation to the other applicants, and with reference to the criteria in Article 10.60. In keeping with the spirit of affirmative action, when two or more candidates are otherwise equal, preference shall be given to females and members of minority groups. Furthermore, when two or more candidates are otherwise equal, the appointment of a Canadian candidate shall be recommended. Following majority approval by the Department, the Selection committee shall make a recommendation that a specific candidate be appointed, with a rationale of the candidate's suitability in relation to other applicants. The recommendations will include any special conditions of appointment. The Committee may recommend an appropriate rank and suggest a salary. The remaining candidates on the short list shall be listed by the Department in order of priority. The Committee shall forward with its recommendation the completed "Report of Departmental/School Procedures" as in Appendix A.
- (e) The Head shall collect information on the numbers of male and female applicants for academic appointments and submit such information to the Vice-President (Academic) annually by 30 September. The President shall report this information, as well as the numbers of men and women appointed, annually to the Association.
- (f) There shall be a University Appointments Committee, consisting of two elected members of the Association and two members of the University Administration to scrutinize all appointments to ensure that they have been made in conformity with the terms of this Contract. This Committee shall also monitor and report the number of contractually limited term, temporary replacement, and part-time appointments. Copies of all letters of appointment (including Part-Time Faculty) will be sent to the Appointments Committee.

- 10.54 The recommendation of the Selection Committee shall be forwarded to the President with copies to the Vice-President (Academic), and the Dean.
- 10.55 The President or Vice-President (Academic) may request the Department to reconsider the proposed appointment, giving reasons for the request. Following this reconsideration, in instances where it is requested, the recommendation(s) of the Committee shall be forwarded to the Board for its action.
- 10.56 A presidential recommendation to the Board to reject the recommendation from a Department shall be only on proper academic grounds on the basis of the academic criteria set out in Article 10.60.
- 10.60 Criteria for Appointment
- 10.61 The factors to be considered in assessing applicants for appointment to the University shall be as follows:
- (a) academic qualifications, i.e., earned degrees, diplomas, and the like;
  - (b) performance as a teacher and lecturer. Both qualitative and quantitative aspects shall be considered, with the latter including such factors as the number of years in the present rank, supervision of Honours students and graduate students, and the like;
  - (c) creative activity, including, but not limited to, research and publications;
  - (d) previous contribution to a Department, Faculty, Continuing Education, or University, including course and programme development;
  - (e) contributions to the Employee's discipline or profession, including, but not limited to, service or activities in professional organizations, service programmes, and the like.
- 10.62 The above factors shall be considered in the priority order stated except in the case of appointments where the advertised terms of appointment differ from the activities of most teaching faculty. In such exceptional cases, the Selection Committee shall state the criteria to be used for evaluation, and their relative emphasis.

10.70 Mode of Appointments

The President shall provide to each new Employee a letter of appointment which shall include the following:

- (a) the effective date of appointment;
- (b) the terminating date of the appointment;
- (c) the class of appointment as specified in Articles 10.12 and 10.40;
- (d) the rank and salary of the Employee as of the effective date of the appointment;
- (e) the Department to which the Employee will be attached;
- (f) special conditions, if any, including initial seniority in rank, or initial seniority toward award of tenure or sabbatical leave, or an emphasis on the criteria for appointment, promotion, renewal and tenure should these differ from the requirements for most teaching faculty;
- (g) appointments normally begin on 1 July, but they may become effective on other dates; if so, Employees shall enjoy all appropriate benefits from the date of appointment, but seniority towards renewal, tenure, promotion and sabbatical leave shall begin from 1 July following the commencement of employment.

10.71 Each letter offering an appointment shall be accompanied by a copy of this Agreement and shall contain a statement that the appointment is subject to the terms and conditions of this Agreement.

10.72 One copy of the letter of appointment shall be sent to the Head of the Department, the Dean of the Faculty, the Vice-President (Academic), the Vice-President (Administration), the President of the Faculty Association, and the Chairman of the University Appointments Committee, as described in Article 10.53 (f).

10.73 If the recommendation from the Department is overturned by the Board, it shall be only on proper academic grounds on the basis of the academic criteria set out in Article 10.60.

10.80 Adherence to Procedures

No candidate shall be appointed without adherence to the above procedures.

10.90 Schools

In relation to Schools in this Article, substitute Director for Head.

**Article 11.00 Employment of Non-members**

- 11.00 The Board recognizes that it is desirable to employ full-time Employees because of their full commitment to the best interests of the University.
- 11.20 The Association recognizes that it is necessary for the Board to utilize some part-time faculty members subject to the provisions of Articles 10.10 and 10.11.
- 11.30 A part-time Employee is an individual who has received from the President a special letter of appointment, whose terms include specific reference to part-time employment. The term "part-time Employee" does not include any full-time member of Faculty who, because of administrative duties, is teaching less than the standard load. Part-time faculty members may not teach more than one full course in any one academic year unless the Association has so agreed.
- 11.40 With the exception of the above, only members of Faculty may teach.
- 11.50 The Board agrees that it will give first consideration to Employees when employing persons to teach courses in Continuing Education as defined in Article 17.60.
- 11.60 Nothing herein shall prevent the performance of instructional duties by students or lecteurs/lectrices under the supervision of an Employee.

**Article 12.00 Renewal, Promotion and Tenure**

- 12.00 Each Department, following the procedures specified in Article 12.20, shall review the qualifications and performance of each of its Employees eligible for renewal of appointment, promotion and tenure.
- 12.10 The Head shall ask Employees by 15 September if they wish to apply for renewal, promotion, or tenure.
- 12.11 The Department shall complete its review and communicate its recommendation according to the following schedule:
- (a) Renewal of Appointment  
no later than 1 November of the academic year during which the appointment terminates;
  - (b) Promotion  
no later than 1 November of the academic year in which the application for promotion is made;
  - (c) Tenure  
no later than 1 November of the academic year in which the application for tenure is made.
- 12.20 Department Procedure
- 12.21 The following procedures shall be adhered to by a Department when considering a candidate for renewal of appointment, promotion or tenure:
- (a) If the candidate wishes to be considered, he/she shall, by 1 October, provide the Head and Dean with:
    - (i) a complete up-to-date curriculum vitae, which shall be presented in the following form:
      1. name;
      2. date of birth;
      3. university educational history with dates for degrees and certifications;

## 12.21 (a) (i) (continued)

4. employment history, including dates of previous promotions;
5. awards, including scholarships and research grants (with explanations where necessary);
6. membership and offices held in local, provincial or national organizations related to the candidate's field;
7. service to the University and/or School/Department on committees or work on special projects, including service to the Board, Senate, Faculty or AUFA;
8. teaching responsibilities for the three years prior to this application;
9. honours and masters theses supervision with dates;
10. bibliography of publications, etc.:
  - a. refereed publications, including dates, volume and number;
  - b. non-refereed publications, including dates, volume and number;
  - c. special lectures, artistic performances or other cultural activities, in-services, papers presented at meetings of Learned Societies - (details must be given, i.e., location, date, audience, etc.);
11. an indication of progress since the last time the University Review Committee or its predecessor considered the candidate's curriculum vitae;



## 12.21 (a) (i) (continued)

reference may be made to future publications or activities, but only if a firm commitment for publication, delivery or performance has been received by the candidate at the time when the curriculum vitae is submitted;

- (ii) any other relevant written material which he/she wishes to be considered;

The University Review Committee shall base its consideration on the information provided by the candidate at the time of application.

- (b) In the case of renewal or tenure, if the candidate states in writing that he/she does not wish to be so considered, employment shall automatically cease at the end of the current probationary term.
- (c) All full-time members of the Department with three years or more at Acadia or with tenure shall meet to consider the candidate. Those unable to attend shall submit their views in a letter which shall be read at the meeting. Such letters shall be sent only to the Department Head. Every effort shall be made to ensure that meetings are called at times convenient to all eligible to participate, but failure to participate within stated and reasonable time limits shall not be allowed to impede the departmental process.
- (d) The foregoing Department members shall consider the material presented. In considering the material presented, Department members shall refer to the appropriate criteria and the Employee's letter of appointment and/or current responsibilities. If any member of the Department committee wishes further clarification from the candidate, the latter shall be invited to appear before the committee. Thereafter a vote shall be taken. The members of the Department including the Head shall vote 'Yes' or 'No' or indicate 'abstention' using the ballot in Appendix B; they may not refuse to participate in the process of evaluation and recommendation.

## 12.21 (continued)

- (e) If a majority of the eligible Department members does not favour the renewal, promotion or tenure, the candidate shall be invited to appear and to present any further evidence he/she deems relevant. The Department may also examine additional evidence. If the candidate is to appear, such an appearance shall take place before preparation of the assessments referred to in Article 12.21 (f) below.
- (f) The Head shall communicate the outcome of the vote to the University Review Committee with a copy to the Dean. All eligible members of the Department, including those unable to attend the meeting, shall submit signed independent assessments as a part of the Ballot in Appendix B to the Head, who shall forward these along with the candidate's curriculum vitae and all other relevant documents to the University Review Committee. The Dean shall submit his/her assessment on the candidate, prepared independently from the assessments made by the members of the Department, directly to the University Review Committee by 15 November.
- (g) When the University Review Committee has received the documents from the Dean and Head, it shall forward copies of the assessments to the candidate. This shall be done at least five working days before the University Review Committee begins its consideration of the application.
- (h) If a Head is being assessed, the Department shall elect a substitute to chair any Department meeting concerned with the assessment and perform such other duties in connection with the case as would ordinarily be undertaken by the Head.

12.30 University Review Committee

- 12.31 There shall be a University Review Committee (URC) which shall review the qualifications and performance of all Employees being considered for renewal, promotion or tenure.

- 12.32 The Committee shall be composed of:
- (a) one faculty member appointed by the President;
  - (b) four members of Faculty to be elected by the procedures of Article XIVD of the Faculty Constitution.
- 12.33 Should any member of the Committee have a conflict of interest with respect to a particular candidate, or should any member of the Committee be a member of the Department concerned, he/she shall be replaced in this instance by a faculty member named by the Committee and the Chairman of the Faculty Nominating Committee. Elections shall take place annually on or before 1 April.
- 12.34 The URC in addressing each application for promotion to Professor shall seek the written advice of an external referee recognized in the specific field of the candidate. The external referee shall be someone with no strong personal relationship to the candidate. The candidate and the URC shall endeavour to agree upon the external referee. Failing agreement, two written opinions shall be solicited from outside referees, one appointed by the candidate and one appointed by the URC after consultation with the Head.
- 12.40 University Review Committee Procedures
- 12.41 The URC shall review all applications for renewal of appointment, promotion, or tenure. In so doing, the Committee shall have available to it the Dean's assessment, the Head's statement of the Departmental vote, the signed ballots from the individual Department members, the candidate's curriculum vitae, and other documents supplied by the candidate. In the event that there is sufficient evidence that additional relevant information is forthcoming, the URC may delay consideration of an application no later than 1 April of the academic year in which the application is made.
- 12.42 (a) The URC shall consider no anonymous material.
- (b) It shall consider all documentary evidence submitted to the URC by the Department and any other evidence which it considers relevant to the case.

## 12.42 (continued)

- (c) It shall take into account the criteria and other provisions of this Agreement pertinent to renewal, promotion, or tenure.
- (d) It shall maintain a record of attendance, appearances and decisions, minutes of each meeting, and a dossier of all documents consulted.

12.43 In reviewing a candidate for renewal of appointment, promotion or tenure, the URC may either approve the candidate's application or hold a meeting with the candidate to obtain further information. At this meeting the candidate shall be allowed to bring a faculty member of his/her choice to act in an advisory capacity. Both the candidate and the URC may also call upon other persons to give relevant general or specific information either oral or written, except that written evidence only shall be received from persons outside Acadia. If the candidate's competence in the discipline is in question, the candidate and the URC shall endeavour to agree upon an assessor in the discipline concerned from outside the University and from whom a written opinion will be obtained. Failing agreement, two written opinions shall be solicited - one from an outside assessor appointed by the URC after consultation with the Head, and one appointed by the candidate. If, after the meeting referred to above the URC does not approve the candidate's application, then it must inform the candidate in writing why the application was denied. The documentation shall include the URC's assessment of the candidate, stating reasons for denial based on the appropriate criteria and the candidate's letter of appointment.

12.44 If the candidate wishes to appeal the decision of the URC, he/she must, within ten working days of the notification of that decision, declare intention to appeal in a letter to the Chairman of the University Appeal Committee with a copy to the Chairman of the URC. If no intention to appeal is declared, the URC shall make its recommendation known to the President, with a copy to the Dean and Head, stating specific reasons based on the appropriate criteria and the candidate's letter of appointment.

12.45 University Appeals Committee

- (a) There shall be a University Appeals Committee (UAC) which shall hear all appeals against decisions of the URC.
- (b) A candidate may appeal any decision of the URC to the UAC and only to the UAC.

## 12.46 (a) The membership of the UAC shall consist of five tenured members of faculty as follows:

- (i) the Chairman, who shall be jointly named by the Association and the Board. The Chairman shall not vote except to break a tie.
- (ii) three members, one from each Faculty elected by faculty as a whole, and who shall normally serve for three years.
- (iii) a member of faculty jointly appointed by the Association and the Board. This member shall be appointed to hear one appeal and will normally possess expertise relevant to the appeal being heard.

- (b) No individual may serve on the URC and the UAC at the same time.
- (c) The Chairman and the three elected members shall select one elected member to be a permanent secretary whose duty will include receiving appeals and calling meetings.

## 12.47 Notice of appeal from a decision of the URC shall be submitted by the candidate, in writing, to the secretary of the UAC within ten working days of notification of that decision. This statement shall include the specific grounds on which the appeal is based and the decision which the candidate wishes the UAC to make. The candidate shall send a copy to the chairperson of the URC and to the Dean and Head.

## 12.48 The UAC shall within ten working days of the receipt of the appeal begin to hear the appeal.

- 12.49 In hearing an appeal, the UAC shall adhere to the following procedures:
- (a) It shall consider all documentary evidence submitted to and forwarded from the URC and any other evidence which the UAC considers relevant to the case.
  - (b) It shall take into account the criteria and other provisions of this Agreement pertinent to renewal, promotion, or tenure.
  - (c) It shall invite the candidate to appear before it on his/her own behalf. The candidate shall be allowed to bring a faculty member of his/her choice to act in an advisory capacity. Both the candidate and the UAC may also call upon other persons to give relevant oral evidence. However, the UAC shall only hear such evidence and accept such documents as were heard and accepted by the URC. The UAC as a courtesy must advise witnesses of their rights and duties prior to the commencement of any testimony. Failure to do so will not invalidate the hearings.
  - (d) It shall maintain a record of attendance, appearances and decisions, minutes of each meeting, and a dossier of all documents consulted.
  - (e) Before arriving at a recommendation, it shall provide the candidate with written information as to the evidence presented to it and invite the candidate's response to such evidence. At the same time, each witness who has given evidence shall receive a summary of his/her statement. If the candidate wishes to respond to the evidence of the hearing, he/she shall make such response within 14 days of receiving the evidence. Witnesses shall also have 14 days to amend any errors in the summary of their evidence. The 14-day period may be extended by the UAC.
  - (f) It shall record its recommendation, using a ballot in the form of Appendix C annexed to this Agreement.

12.50 Decisions on Renewal, Promotion, and Tenure

- (a) The UAC shall, through its chairperson, make its recommendations known in writing to the President, with a copy to the Dean and Head, stating its reasons based on the appropriate criteria, the candidate's letter of appointment, and the specific grounds in the notice of appeal. The UAC shall make every effort to abide by the deadlines in Article 12.54.
- (b) The President shall transmit a recommendation in favour of the candidate to the Board, with copies to the candidate, the Department, and the Dean. A recommendation that is not in favour of the candidate shall constitute the decision of the Board.
- (c) A unanimous decision of the UAC shall be final and binding. If the UAC's decision is not unanimous, the candidate or the Association or the Board may proceed to arbitration.

12.51 If the Board decides not to adopt the recommendation of the URC or the UAC, it shall do so only on the basis of the criteria stated in the relevant Articles of this Agreement and shall give written reasons for its decision to the candidate, the URC or the UAC as appropriate, the Department, the Dean, and the President.

12.52 In cases of tenure, if the Board's decision is that it be denied, the candidate's appointment shall terminate at the end of his/her current probationary term unless the candidate is in the last year of such a term, in which case he/she shall be offered a one-year terminal appointment.

12.53 Decision on tenure shall be deferred only with the written agreement of the candidate and on the basis of clearly-stated conditions based on the criteria in the relevant Articles in this Agreement. The meeting of these conditions shall result in the award of tenure. Final decisions must be reached within two years, and the candidate shall be granted the necessary extension of his/her probationary term to make deferral possible.

12.54 The President shall communicate the Board's decisions on renewal of appointment, promotion and tenure according to the following schedule:

(a) Renewal of Appointment

no later than 15 December of the academic year during which the appointment terminates;

(b) Promotion

no later than 31 May of the academic year in which the application for promotion is made;

(c) Tenure

no later than 31 March of the academic year in which the application for tenure is made.

12.55 After the President has informed the candidate of the Board's decision on tenure, and if the decision is positive, the candidate may nevertheless inform the Board in writing that he/she rejects the benefits of tenure. The President may then offer instead a three-year appointment with unlimited possibility of renewal until retirement according to the procedures of this Article.

12.56 An annual report which summarizes the activities of the URC shall be prepared by the chairperson and distributed to faculty members. The report shall include, but is not necessarily limited to, the following statistics separately for each of tenure and promotion:

- (a) the number of candidates recommended by their Departments;
- (b) the number of candidates not recommended by their Departments;
- (c) the number of recommendations in (a) which were overruled by the URC;
- (d) the number of recommendations in (b) which were overruled by the URC.



12.57 An annual report which summarizes the activities of the UAC shall be prepared by the secretary of the UAC and distributed to faculty members. The report shall include, but is not necessarily limited to, the following statistics separately for each of tenure and promotion:

- (a) the number of candidates who appealed to the UAC, who were recommended by their Departments but not by the URC;
- (b) the number of candidates who appealed to the UAC, who were not recommended by their Departments or by the URC;
- (c) the number from (a) where the UAC reversed the recommendation of the URC;
- (d) the number from (b) where the UAC reversed the recommendation of the URC.

12.60 Consideration for Promotion

12.61 An Employee is eligible for consideration for promotion at any time. The normal time of service in a rank shall on the average be six years as an Assistant Professor and eight years as an Associate Professor.

12.62 If service at other institutions is to be considered, such must be stipulated in the letter of appointment.

12.70 Criteria for Promotion, Renewal and Tenure

12.71 The factors to be considered in assessing performance of a faculty member in relation to promotion, renewal and tenure shall be as follows;

- (a) academic qualifications, i.e., earned degrees, diplomas, and the like;
- (b) performance as a teacher and lecturer: both qualitative and quantitative aspects shall be considered, with the latter including such factors as the number of years in the present rank, supervision of honours students and graduate students, and the like;
- (c) creative activity, including but not limited to, research and publications;

## 12.71 (continued)

- (d) contribution to the Department, Faculty, Continuing Education or University, including course and programme development;
- (e) contributions to the Employee's discipline or profession, including, but not limited to, service or activities in professional organizations, service programmes, and the like.
- (f) community service, which includes participation in activities and organizations outside the university where the Employee's academic and/or research interests and competencies form the basis for such participation.

All of the factors described in (a) through (f) above do not need to be present in an application for promotion, renewal or tenure. Rather, the URC shall make an overall assessment of the application based upon the factors mentioned in Article 12.71. The fact that one or more of these criteria may not exist is not, in itself, grounds for denial of promotion, renewal, or tenure; rather, it is the overall assessment of the candidate which is the key factor to be assessed by the URC.

12.72 The assessment of Employees shall take due account of performance in the specified spheres of teaching and non-teaching activities, giving such performance the same relative emphasis as indicated in the order stated in Article 12.71 unless stated otherwise in the candidate's letter of appointment or indicated by his/her current responsibilities.

12.80 Qualifications for Promotion

12.81 The qualifications for promotion to Assistant Professor shall be the possession of a degree recognized as terminal in the field of study involved. According to whether all degree requirements are successfully completed before or after 31 December, such promotion shall become effective either the previous 1 July or the following 1 July. This degree requirement may be waived if the candidate gives evidence of good teaching ability, contributions to scholarship or research, or has professional qualifications and experience which will enhance his/her contribution to the University.

12.82 The qualifications for promotion to Associate Professor shall, in addition to the above, be the attainment of acknowledged competence in the discipline. Such competence shall be demonstrated by significant contributions to the discipline through such channels as publications, special lectures, assignments, commissions or artistic performance. These demonstrations of competence are not to be regarded as criteria but as examples of the kind of issues to be considered by the URC as it makes an overall assessment of the candidate's suitability for promotion. The phrase "significant contributions" shall be interpreted qualitatively.

12.83 The qualifications for promotion to Professor shall, in addition to the above, be the attainment of distinction. Such distinction shall normally include major publications arising from creative scholarship or research that, in the view of colleagues and the external referee(s), serve as the basis for the attainment of a national reputation in the relevant field. The quality of the candidate's publications shall be considered by the Committee.

12.90 Reappointment After Retirement

12.91 An Employee who has retired may, subject to the submission of a satisfactory medical certificate, be appointed for a four and one-half or nine-month or twelve month period at the rank held at the time of retirement, but the salary may be negotiated on an individual basis, provided that it is not less than the pro rata salary minimum for lecturers. Such appointments require approval of two-thirds of the members of the Department concerned. Further appointments are permissible on the same basis.

12.99 Schools

In relation to Schools in this Article, substitute Director for Head.

**Article 13.00 Resignations and Termination of Appointment**

- 13.01 Employees wishing to terminate their employment shall give written notice to the President, with copies to their Head and Dean, no later than 31 March of the year during which such termination is to become effective. The Board reserves the right not to accept any resignations submitted after 31 March.
- 13.02 In cases where an Employee resigns from a tenure-track position after the 15th day of December, or in cases where insufficient time is available to secure a suitable replacement, the following arrangements may apply:
- Provided the President has authorized a tenure-track replacement to be advertised as soon as possible, and provided that the appropriate Dean and the Vice-President (Academic) have agreed, a temporary replacement may be made in accordance with the provisions of Article 10.40, provided the Department is unable to find a satisfactory tenure-track candidate. The replacement shall be for a 12-month sessional appointment unless the Department agrees to a nine-month appointment. Such appointments shall not be in violation of Article 10.40 (b).
- 13.03 Employment may be terminated by mutual written agreement at any time.
- 13.04 Employees terminating a first appointment before the expiry of such appointment shall repay to the Board, on a pro rata basis, any moving expenses paid to them.

**Article 14.00 Discipline, Suspension, and Dismissal**

- 14.01 Discipline of Employees shall be only for just cause. The disciplinary measures taken shall be commensurate with the just cause.
- 14.02 (a) When a Dean has been informed by a Head according to the procedure of Article 15.50 (f) or by other sources of an Employee's deficiency or area of neglect in which there has not been acceptable improvement, the Dean may call a meeting of the Employee and the Head when applicable in an attempt to resolve the issue.
- (b) If the issue is not resolved at the meeting and if the Dean considers that just cause for disciplinary action against an Employee may exist, he/she shall give written notice and recommendation to the Vice-President (Academic), with particulars thereto, and shall inform the Employee of the action that he/she has taken, giving specific details of the alleged cause for disciplinary action. Where applicable, and taking into account the protection of students, this statement shall include all names, places and dates of alleged incidents.
- 14.03 If the Vice-President (Academic) considers that just cause exists to warrant further action respecting the discipline of the Employee, he/she shall notify the Employee, giving specific details of the allegations, and shall initiate procedures for informal mediation. The Vice-President (Academic) shall arrange a meeting with the Employee, the Head, and the Dean, in an attempt to reach a settlement. The Employee may be accompanied by an advisor from the Association.
- 14.04 Within ten working days of the meeting, the Vice-President (Academic) shall notify the Employee in writing either that the matter will not proceed further or that the Employee will be disciplined on the grounds included in the written submission.
- 14.05 If the Vice-President (Academic) has determined that disciplinary action is warranted, he/she shall give written notice through registered mail to the Employee, with copies to the Head, the Dean, and the President of the Association, that one of the following penalties is being invoked, and the particulars thereto:

## 14.05 (continued)

- (a) a formal letter of reprimand to the Employee, specifying the grounds. This reprimand shall be placed in the Personal File of the Employee;
  - (b) a formal letter of reprimand to the Employee, specifying the grounds and recommending to the President that in the year subsequent to the reprimand the Employee receive no salary increase. This reprimand shall be placed in the Personal File of the Employee;
  - (c) a recommendation to the President that the Employee be placed on suspension, according to the procedures of Article 14.10;
  - (d) a recommendation to the President that the Employee be dismissed, according to the procedures of Article 14.20.
- 14.06 An Employee wishing to contest disciplinary action other than dismissal must, within 14 calendar days of receipt of the notice, file a grievance directly to the Grievance Committee. No financial penalty shall be imposed until the Grievance Committee has rendered a decision. If the Grievance Committee rules in favour of the Employee, then the Board shall compensate the Employee by an amount equal to the sought-for financial penalty.
- 14.07 Copies of written reprimands shall be removed from the Employee's Personal File after five successive years have elapsed during which there was no further record of disciplinary action, or such shorter period as the Vice-President (Academic) may determine.
- 14.08 In the event that the behaviour giving rise to the disciplinary action was related to emotional illness or the use of alcohol or drugs, the Employee shall be given the opportunity to voluntarily seek treatment/counselling for the problem. If the Employee participates in an active treatment programme, the Vice-President (Academic) may mitigate or suspend the disciplinary action pending the outcome of the treatment/counselling as certified by the University Physician.

14.10 Suspension

- 14.11 Suspension shall only be for just and proper cause.
- 14.12 The Board may, by giving written notice through registered mail, suspend Employees from their University responsibilities.
- 14.13 Suspension notices must include
- (a) detailed reasons for the suspension, and
  - (b) the commencement date of the suspension.
- 14.14 While under suspension, an Employee's salary and fringe benefits shall continue.
- 14.15 Employees wishing to contest their suspension must, within 14 calendar days of receipt of notice of suspension, file a grievance directly to the Grievance Committee.

14.20 Dismissal

- 14.21 Dismissal shall be only for just and proper cause.
- 14.22 The Employee has the right to contest that dismissal.
- 14.23 Termination of the employment of an Employee who has permanent tenure, or whose probationary or term appointment has not expired other than by resignation, shall be in accordance with the dismissal procedures following.

14.30 Hearings in Cases of Proposed Dismissal for Cause

- 14.31 When it is proposed that an Employee be dismissed for just and proper cause, the President shall inform the Employee in writing, with a copy to the President of the Association, and invite the Employee to meet with him/her or the Vice-President (Academic) at a time and place specified in the communication, with at least seven working days' notice being given.
- 14.32 At the meeting of the Employee and the President or Vice-President (Academic), the discussion shall be directed toward resolving the situation in a manner satisfactory to the Employee and the Board. The meeting may be attended as well by two relevant academic administrative appointees as advisors to the Board and two advisors selected by the Employee from

**14.32 (continued)**

Faculty. All those attending the meeting shall be entitled to participate in the discussion.

Both the Board and the Employee concerned shall have the right to replace one of its advisors by a consultant from outside the University after giving written notice to the other of this intention at least two working days before the scheduled meeting. The written notice shall give the name, address and occupation of the consultant. In this case, the other side shall automatically have the right to replace one of its advisors by a consultant from outside the University.

- 14.33 If for any reason the meeting provided for in Article 14.32 does not take place, or if no mutually satisfactory resolution of the situation is reached at the meeting, the Employee shall be given detailed written reasons for the proposed dismissal no later than seven working days after the meeting or the after the date of the meeting referred to in Article 14.31 should that meeting not take place. The statement of these reasons shall constitute the Board's case for dismissal of the Employee. Where applicable, and taking into account the protection of students, this statement shall include all names, places and dates of alleged incidents.
- 14.34 Article 19.10 notwithstanding, if the Employee wishes to bring the matter to Arbitration, notice in writing to this effect shall be given by the Employee to the President no later than 14 days from the receipt of the written reasons for the proposed dismissal.
- 14.35 Within five working days of the receipt by the President of the notice provided for in Article 14.34 above, the Parties shall meet and endeavour to select an Arbitrator. If the Parties are unable to agree upon a single Arbitrator within five working days, then an Arbitration Board shall be established as in Article 19.40 of this Agreement.
- 14.36 At the hearing convened by the Arbitration Board, the Board of Governors' case shall be presented first. It shall consist of proof and elaboration of the reasons referred to in Article 14.33.



- 14.37 The procedures of the Arbitration Board shall be those described in Articles 18.00 and 19.00 with the Employee assuming the rights of the Grievor except that the case shall not be referred to the Grievance Committee.
- 14.38 The salary and benefits of the Employee shall continue at least until the Arbitrator or Arbitration Board has handed down a decision.
- 14.39 At his/her discretion, the President may at the time of giving notice of the proposed dismissal referred to in Article 14.31 relieve the Employee of his/her duties. Such relief of duties shall not be considered to be suspension as described in Article 14.10, and salary and benefits shall continue as in Article 14.38 above.
- 14.40 All written communications between the Board and the Employee in matters of suspension and dismissal shall be transmitted by personal service or registered mail.

**Article 15.00 Policies and Practices in Departments and Schools**

15.10 Each Department shall have a Head who represents the Department in other areas of the University and works to achieve in co-operation with other bodies of the University, progress and development in all matters affecting the academic well-being of the Department and Faculty as well as of other Departments, Faculties and Schools.

15.20 In establishing and implementing policy within a Department, the Head shall consult fully with faculty members to determine what the majority sentiment is, and shall normally proceed in accordance with this majority sentiment.

If the Head wishes to implement a policy that does not have majority support, he/she shall inform the Dean of the situation. Should the Dean decide in favour of the majority sentiment, that view shall be implemented. Any decision by the Dean against the majority sentiment shall be taken only on proper academic grounds, on budgetary grounds, or on the ground that the majority sentiment is not consistent with Faculty and University policy at Acadia, and such grounds shall be given to the members of the Department in writing.

15.30 Heads are responsible to the Dean of the Faculty for the efficient administration of their Departments in accordance with the present Agreement. If a Head has been advised by a Dean of a deficiency or an area of neglect, and no acceptable improvement does result, then the provision of Article 15.50(f) shall apply, with the appropriate substitution of Dean for Head.

15.40 The Head remains at all times a scholar for whom scholarly activity is a fundamental responsibility.

15.50 While generally responsible for communication, organization and administration within the Department, the Head shall exercise the following particular responsibilities:

(a) Initiate and formulate departmental academic policies and the planning and development of academic programs, including continuing education. This shall be done in full consultation with the Department.

(b) Supervise generally the programmes and progress of students in the Department

## 15.50 (continued)

- (c) Make known and carry out University policies as they affect the Department.
- (d) Meet with each member of his/her Department once a year to discuss the Employee's career.
- (e) Advise members of the Department of their professional responsibilities, and bring to the attention of colleagues concerned any reported neglect of such responsibilities.
- (f) In the instance where a member of the Department has been advised of a deficiency or an area of neglect without resulting in an acceptable improvement, the Head shall address the issue in a letter to the Department member concerned. A copy of that letter shall be submitted to the Dean. The Employee has the right of a response which, if written, shall be appended to all copies of the letter.
- (g) Prepare, after consultation with all members of the Department, an allocation of teaching responsibilities. This consultation shall be made as early as possible. It shall normally be completed by the first day of July of the year concerned and shall be communicated to the Dean. Members of the Department who are dissatisfied with their allocation of teaching duties shall have the right to put their dissatisfaction to the Dean for a decision.
- (h) After consultation with all Department members and with the agreement of the Dean, take necessary action to cancel courses or alter sections of courses as need arises.
- (i) Prepare departmental budget in consultation with members of the Department and submit it to the Dean.
- (j) Administer the departmental budget as authorized.
- (k) With due notice, call and chair meetings of the Department at least once each term and as need arises.

## 15.50 (continued)

- (l) Make arrangements, agreeable to the Dean, for the discharge of his/her duties as a Head during annual vacations and other occasional absences.
- (m) Select, assist, and supervise academic support staff and co-operate with the Personnel Department in the administration of terms of employment.
- (n) Before exercising the foregoing responsibilities, the Head shall, whenever it is possible to do so, carry out full prior consultation with all the members of the Department.

15.51 On request of a Head and with the approval of the Department and Dean his/her academic teaching load shall be reduced below the normal by one-half course or equivalent for Departments of four to six full-time faculty members, by one full course for Departments with seven to ten full-time faculty members, and by one and one-half full courses for Departments with more than ten full-time faculty.

15.60 Responsibilities of the Head for Career Development Meetings

15.61 The Head has the responsibility for meeting once a year with each Employee who holds a continuing appointment in the Department for the purpose of discussing the Employee's career profile and encouraging its positive development. The discussion will be based on the responsibilities stated in Article 5.00 and the criteria stated in Article 12.71.

15.62 The Head will solicit from each Employee before he/she meets him/her an updated version of his/her curriculum vitae in a form that is compatible with Article 12.21.

15.63 The objectives of the meeting are:

- (a) To recognize and reinforce the positive contributions made by the faculty member and to obtain an accurate written record of such contributions for inclusion in the President's Annual Report and with the written consent of the faculty member involved the eventual announcements of them to the public by the administration. The foregoing does not limit Employees from publicizing their contributions as they see fit.

## 15.63 (continued)

- (b) To discuss the immediate and long-range plans of the Employee for academic research and the development of courses to be taught at Acadia taking into consideration his/her other legitimate academic commitments.
- (c) To discuss the financial and time requirements of research and development of courses and to initiate steps to obtain grants from the SSHRC, the NSERC, other external funding agencies, or the University Research Fund to facilitate such projects.
- (d) To discuss and plan the Employee's application to the URC for tenure and/or promotion, including time of application, criteria for such evaluations, and his/her performance relative to the criteria.

15.64 The meeting between the faculty member and the Head shall take place no later than March 31 and shall include all documentation or information the faculty member deems necessary. If the Head wishes clarification of any item that cannot be adduced immediately he/she may reconvene the meeting at a later date, when the faculty member or the Head, with the faculty member's permission, will introduce such clarification to the discussion.

15.65 A record of the meeting and possibly a revised curriculum vitae shall be written by the Employee and a copy made available to the Head. If there is disagreement about any one item under discussion the Head may note his/her interpretation of such item on a separate sheet and submit a copy to the Employee.

15.66 The Head shall confirm the completion of the career development meetings in the Head's Annual Report to the Dean indicating the items to be included in the President's Annual Report.

15.67 The Employer agrees to publicize the academic achievements of each Employee which he/she and the Head have deemed suitable for inclusion in the President's Annual Report and will endeavour to make these achievements known to the wider public in the local and provincial media without prejudice to the achievements of any one faculty member unless the Employee specifically requests that information be withheld from the public.

- 15.68 The Employer agrees that an Employee will find it easier to improve his/her performance in an atmosphere of adequate working conditions, as specified in, but not limited to, Articles 17.20, 17.80, 17.90 and 25.40 in order that an Employee has an opportunity to meet his/her professional duties as specified in this Article.
- 15.69 In the case of the Head the career development meeting will take place between him/her and the Dean within the dates and in the same manner described above.
- 15.70 Schools

In relation to Schools in this Article, substitute "Director" for "Head" except for Articles 15.51 and 15.69.

**Article 16.00 Appointment and Review of Heads**

16.01 A first appointment as Head of a Department shall be for a three-year term. Appointment for a second three-year term shall be subject to the requirements of Article 16.06. In the fall term of the sixth year in office of an incumbent Head, a search shall be instituted. If an incumbent Head is appointed for a third three-year term, this nine-year duration shall normally constitute the maximum continuous tenure of the position of Head. An exception can be made in the case of Departments with four or fewer members. Years spent on sabbatical leave shall not be included in the three-year terms mentioned above nor shall such leave be construed as interfering with continuity as Head. Whenever a search is to be instituted, the President shall state whether the staffing situation will permit a search both inside and outside the University.

**16.02 Search Committee**

Thereafter the Dean shall set up a Search Committee with the following membership:

- (a) the Dean of the Faculty, who shall be the Chairman;
- (b) two faculty members elected by the Department concerned;
- (c) one faculty member from a cognate Department or School selected by Faculty;
- (d) a person distinguished in the discipline from another institution, chosen by the four persons mentioned above - this requirement may be waived if the Department, by a majority vote, so requests and the Dean and Vice-President (Academic) concur;
- (e) one senior or graduate student from the Department concerned, to be elected by or under the auspices of the Student Representative Council.

16.03 In cases where the President has authorized an external as well as an internal search, such a search is mandatory. In cases where the President rules that a search must be internal, then a meeting of the

## 16.03 (continued)

Department shall be called and chaired by the Dean. If a majority of the Department is in favour of an Acting Headship, and the Dean concurs, then the procedures of Articles 16.10 and 16.11 apply; otherwise the procedures below apply. The retiring Head shall be eligible to apply for a further term.

16.04 All members of the Department concerned shall have the opportunity to apply and to nominate others. After consultation with the members of the Department, the Search Committee shall draw up a short list of not more than four candidates and shall arrange for those on the short list to meet the members of the Department, and, if practicable, present a public lecture. This lecture shall take place even if there is only one short-listed candidate for the position. Thereafter the Search Committee shall give full consideration to the preferences of members of the Department before making a recommendation for the position. The Search Committee shall have the right to recommend an Acting Headship but not in violation of Article 16.10, unless by agreement of both Parties, and the provisions of Article 16.11 shall thereafter apply. Except in the case of Acting Headships, the recommendation of the Search Committee shall be forwarded to the President. The President shall have the right to request the Search Committee to reconsider, giving reasons for his request. Following this reconsideration, if any, the recommendation of the Search Committee shall be forwarded to the Board for its action.

16.05 If it should be determined that in the search for a Head the following conditions are satisfied:

- (a) the President has authorized an internal search only;
- (b) there is only one candidate and he/she is eligible to serve;
- (c) all full-time members of the Department have indicated in writing to the Dean of the Faculty that they favour the sole candidate;



## 16.05 (continued)

then the name of the candidate shall be forwarded by the Dean of the Faculty to the President. Upon the receipt of this information, the President shall process this recommendation as if it had come from a Search Committee.

16.06 In the case of a Head serving a first three-year term, the Dean of the Faculty shall, in the fall term of the third year, carry out the following procedures:

- (a) Make written enquiry, under personal and confidential cover, of each full-time faculty member of the Department with a minimum of one year's service at Acadia, or with tenure, or with a probationary appointment, as to whether he/she wishes a second three-year term as Head to be accorded to the incumbent. The enquiry shall invite comment, require reasons, and include a ballot as in Appendix D.
- (b) Receive written replies to the enquiry mentioned in (a) above by a stated date.
- (c) Inform the Head in writing, under personal and confidential cover, of the general sentiment of the Department in regard to a second three-year term, taking care not to divulge the particular opinions of individuals.
- (d) Unless the majority sentiment is unfavourable, the Dean shall enquire of the incumbent as to his/her wish to re-offer for a second term. If the incumbent is willing, the Dean shall inform the President and the President shall inform the Board of Governors. The appointment to the second three-year term shall then be automatic. If the Head indicates a wish not to re-offer, the Dean shall so inform the President and shall commence a search for a new Head.
- (e) Should the majority sentiment be unfavourable, the Dean shall enquire of the incumbent as to his/her wish to re-offer for a second term. If the Head indicates a wish not to re-offer, the Dean shall so inform the President and shall commence a search for a new Head. If the Head decides to seek a second term, the Dean shall commence the search procedure as described in Article 16.01 through 16.05.

16.07 Within one month, on the request of the Board or a majority of members of the Department, the Dean shall set up a Review Committee at any time during the term of office of a Head. The Review Committee shall have a similar composition to the Search Committee defined in Article 16.02 of this Agreement and shall have the duty of advising the President as to whether the appointment of the Head should be continued to the end of the existing term or terminated sooner. The President shall have the right to request the Review Committee to reconsider, giving reasons for his request. Following this reconsideration, if any, the recommendation of the Review Committee shall be forwarded to the Board for its action.

16.10 Acting Head

An Acting Head has the duties, responsibilities and remuneration of a Head. The period of appointment is for not more than one year, renewable only once. If an Acting Head is appointed Head the year following his/her appointment as Acting Head, the service shall count in the term of service as Head. A Department shall not have more than three Acting Headships in succession.

16.11 Appointment of Acting Head

Having previously called for nominations, the Dean shall call and chair a meeting of all members of the Department, to elect an acting Head by majority vote. If the vote results in a tie, the Dean shall give the Department the opportunity to take a second ballot. This ballot shall be taken no fewer than three working days and no more than seven working days following the original ballot. If the result of the second ballot is still a tie, the Dean shall cast the deciding vote. The Dean shall forward the Department's recommendation to the President for transmission to the Board.

16.12 When circumstances not otherwise envisaged by this Agreement arise, or when a Head goes on leave for a period not exceeding one year, an Acting Head shall be appointed under the provisions of Article 16.11.

16.13 When a Head is granted leave of more than one year's duration, he/she shall cease to be Head and a new Head shall be sought.

16.20 Decisions of the Board

If a recommendation for the appointment of a Head or Acting Head is rejected by the Board, the rejection shall be on the basis of proper academic grounds or on the administrative performance of the candidate.

**Article 17.00 Working Conditions**

- 17.10 Employee appointments, other than sessional appointments, shall be on a full-time basis from 1 July to 30 June of the following year inclusive.
- 17.20 Standard Office Facilities
- 17.21 The Board shall make every effort to provide each Employee, including those on sabbatical leave, with a private office furnished with standard office equipment, including a telephone.
- 17.22 Except as provided in Article 17.23, Employees' offices shall not be occupied or used without their written consent.
- 17.23 If Employees are absent from their offices for more than one month, their offices may be used temporarily for other purposes. In this case, the Board shall give the Employees concerned written notice of its intentions so that such Employees may remove their personal belongings from their offices if they so desire.
- 17.30 Scheduling of Classes
- 17.31 Classes taught by Employees shall be scheduled to begin no earlier than 8.30 a.m. and to end no later than 10.00 p.m. Monday through Friday. Classes taught after 5.30 p.m. or outside the above hours must have the consent of the Employee concerned.
- 17.32 No Employee shall be required to teach more than two hours consecutively of class time except in offering a single course. For the purposes of this clause, two separate sections of the same course shall be interpreted as being two different courses.
- 17.40 Standard Teaching Load
- 17.41 The maximum normal teaching load is three full-year credit courses (undergraduate or graduate) or equivalent per Employee. The Parties recognize that teaching patterns vary appreciably from one academic discipline to another and that in consequence the teaching load in certain Departments may depart from this norm. Reductions in teaching load are not to be achieved by reducing departmental offerings or by increasing class size. The teaching load for a given

## 17.41 (continued)

year may be increased to four full courses and no more, only if the Head requests the increase in writing to the Dean on the basis of programme needs and, only if the Dean and the Employee agree in writing. Copies of the request and the agreements shall be sent to the President of the Association. If an individual is appointed to teach a normal teaching load for a period less than the academic year, that individual shall be regarded as a full-time Employee for the period of his/her service. A four member Parity Committee shall be struck to investigate class sizes.

- 17.42 Each hour of a music studio or laboratory period or other regularly scheduled teaching, which is supplementary to the classroom activity, shall be considered to be equivalent to one-half hour of a classroom period. Employees must be present and teaching for the period for which they are claiming teaching load credit.
- 17.43 Employees' responsibilities extend beyond the classroom. Employees shall be available in their offices for consultation with students for at least six hours per week at stated times between 8:30 a.m. and 5.30 p.m. Monday through Friday and shall contribute to the traditional administrative work of the Department and of the University.
- 17.44 The supervision of advanced students shall be voluntary on the part of Employees. The University recognizes the value of Honours and graduate programmes, and the necessity for conscientious supervision of students writing theses in these programmes. Those Employees in a Department who have a heavy supervisory load may be granted an appropriate reduction in teaching load.
- 17.45 The President of the Association shall, on request, have his/her teaching load reduced by one course. If requested by the Department/School, the Board shall provide the necessary funds to employ a replacement.
- 17.46 When the Director of the Acadia University Institute is a member of the Bargaining Unit, he/she shall, on request, have his/her teaching load reduced by one course, and shall receive for 1986-87 a stipend of \$4,600; thereafter, the stipend shall be \$2,000. If requested by the Department, the Board shall provide the necessary funds to employ a replacement.

- 17.47 When the Director of Athletics is a member of Faculty, he/she shall be eligible for membership in the AUFA. The appointment shall be for a six-year period and shall be renewable. The position shall carry an administrative stipend equal to the basic amount paid to a Head of Department. The Director of Athletics, if a member of Faculty, shall normally teach not less than one, and not more than two, full courses or their equivalent.
- 17.60 Continuing Education
- 17.61 For the purposes of this Article, Continuing Education includes the teaching of courses in the Spring and Summer Sessions, and by Extension, Teleconferencing, and Correspondence.
- 17.62 Courses offered in Continuing Education except those offered under Article 17.63 shall not be counted in calculating the teaching load of an Employee nor shall the holder of a part-time teaching appointment be considered full-time because of the teaching of such courses.
- 17.63 Employees shall not be required to teach courses in Continuing Education. However, with the assent of the Employee, on the recommendation of the Head, and with the approval of the Dean and the Vice-President, an Employee may teach one Continuing Education course as part of a normal teaching load. In this case, no additional stipend shall be paid to the Employee, but travelling and other approved expenses will be paid as appropriate.
- 17.64 The recommendation of an Employee to teach a course in Continuing Education shall be made by the Employee's Head of Department, taking into account the Employee's other commitments. No Employee shall teach more than one full course in Continuing Education, in addition to normal teaching load, during the period 1 September to 30 April.
- 17.70 Outside Employment
- 17.71 The University recognizes the value of faculty members serving as consultants in ways that enhance their professional, scholarly and scientific competence. Full-time Employees may therefore engage

## 17.71 (continued)

in consultancy activities insofar as these are compatible with their University responsibilities and the general educational goals of the University. Such consultancy activities should not exceed one working day per week for full-time Employees and two and one-half working days per week for half-time Employees. Consultancy activities should not interfere with the normal timetable for lectures and laboratories.

17.72 Consultancy commitments and other commitments outside the University which are intended to be or probably will become of a major or continuing nature require the recommendation of the Head following consultation with the Department and written approval by the Dean, which shall be obtained prior to acceptance of the commitment.

17.73 Teaching commitments outside the University require the written approval of the President or, in the case of Spring and Summer Session, the written approval of the Dean. Applications shall be made through the Head, with copies to the Dean and Vice-President (Academic). Such approval shall be obtained prior to acceptance of the commitment.

17.80 Research Assistance

17.81 Employees are expected to engage in research as part of their University duties and the Board will encourage research and other scholarly and creative endeavours as its resources and priorities permit.

17.82 Department secretaries and the staff of the Secretarial Pool will assist members of Faculty by typing research material whenever time is available, as determined by the Head. Such research material shall be submitted through the Head. Priority shall be given to normal departmental work such as typing of correspondence, reports, course materials, examinations and tests, Department records, reception work, and other regular recurring duties.

17.83 If research grants are not available to assist in the necessary costs incurred in the publication of research in professional journals, the Board will attempt to meet requests for aid if the proposed publication has been accepted by a refereed journal, or has been submitted to a refereed journal which demands a submission fee.

17.90 Health, Safety and Security

The Board recognizes its responsibilities to provide sufficient facilities, supplies and services to protect the health, safety, comfort and security of Employees as they carry out their responsibilities on campus.

17.99 Schools

In relation to Schools in this Article, substitute Director for Head.



**Article 18.00 Grievance**

- 18.10 The Parties will use every effort to encourage informal, amicable and prompt settlement of complaints and grievances arising from the administration of this Agreement. (See Article 30.23). However, the Parties recognize that one of the cornerstones of collective bargaining is a viable grievance procedure allowing for prompt and fair hearing of matters arising from the interpretation and application of the Collective Agreement. There shall be no discrimination, harassment or coercion of any kind against an Employee who elects to use these procedures.
- 18.11 Article 18.00 establishes a Grievance Committee and sets forth principles and procedures for its operation. The Parties agree that the mandate of the Grievance Committee is to resolve grievances arising from the administration of this Agreement and that, subject to the restriction that the Grievance Committee must adhere to the principles and procedures detailed hereunder, nothing in this Agreement shall be interpreted in such a way as to limit or imply a limitation upon the Grievance Committee in the exercise of its mandate.
- 18.12 Except as otherwise specified in this Agreement, the procedures detailed hereunder shall be the sole method to be used for the resolution of complaints or grievances arising from the interpretation and application of this Agreement.
- 18.13 All pending or unsatisfied grievances brought to the attention of the Board by the Association prior to the execution of this Agreement shall be subject to the grievance and arbitration procedures of this Agreement.
- 18.20 Definition of "Grievance"
- A grievance is any complaint arising out of the interpretation, application, administration or alleged violation of this Collective Agreement or existing and approved practice if not in conflict with Articles of this Agreement, in which case the latter have precedence.

18.30 Who May Grieve

- (a) The Association may grieve on behalf of any one Employee or a group of Employees or the bargaining unit as a whole.
- (b) Employees may grieve on their own behalf.
- (c) A group of Employees may grieve on their own behalf.
- (d) The Board may grieve.

18.40 Grievance Committee

- 18.41 There shall be a standing Grievance Committee consisting of eight members: four designated by the Association and four designated by the Board. After such designation, members of the Committee are not "representing" a Party but shall use their independent judgment in resolving cases. The Grievance Committee shall serve for the life of this Agreement. Should a member of the Committee resign for any reason, the Party who designated that member shall designate a replacement to serve the remainder of the term. The eight members of the Grievance Committee will select from among themselves a permanent secretary, whose duty it will be to receive grievances and call meetings.
- 18.42 The Grievance Committee shall be constituted not later than 30 days following the execution of the Agreement by both Parties.
- 18.43 Each grievance will be heard by four members of the Committee, two from among those designated by the Board and two from among those designated by the Association. The four members designated by a Party shall determine which two shall hear a specific grievance. The four members designated to hear a grievance will select from among themselves a Chairman who shall have a vote.
- 18.44 A quorum shall be the four members hearing a grievance as specified in Article 18.43, except that if any member is absent, that member shall be replaced by another member designated by the same Party.

- 18.45 If a member of the Grievance Committee has a conflict of interest in a particular case, that member shall withdraw from hearing that case.

Simple unwillingness to hear a grievance does not constitute grounds for declaring conflict of interest.

For the purpose of this Article, a person is deemed to have conflict of interest if that person was a party to an action out of which another person's grievance has arisen. 'Party to the action' means that the former had discharged a contractually required responsibility as a result of which a grievance was lodged.

A person is also deemed to have a conflict of interest if that person is in either a supervisory or subordinate relation to someone who has lodged a grievance, or is directly associated with that person's performance of his responsibility to the University.

Family ties may also be construed as ground for conflict of interest.

If any member of the Grievance Committee lodges a grievance of his/her own, he/she will withdraw from the Committee until his/her case is resolved.

- 18.46 The four members hearing a grievance shall render the decision specified in 18.62 (k).

18.50 Grievance Procedures

- 18.51 It is expected that potential grievors will attempt informal resolution of problems at the administrative levels that are appropriate for a particular problem. If informal resolution attempts are unsatisfactory to grievors, they may initiate formal grievance procedures.

- 18.52 Within 30 working days of first learning of the event giving rise to the complaint, potential grievors who wish to initiate formal grievance procedures shall write to the Vice-President (Academic) notifying him/her of their intention, outlining the problem, and indicating attempts at an informal resolution.

- 18.53 Within five working days of receiving the grievor's letter, the Vice-President (Academic) shall forward a copy of the letter to the President of the Association, the appropriate Head/Director, and Dean. During the same period, the Vice-President (Academic) shall arrange a meeting with the grievor and the Association President or his/her representative. This meeting shall take place within ten working days of the time the Vice-President (Academic) received the grievor's letter, unless the grievor and the Parties agree to extend this time limit.
- 18.54 At the above meeting, the Vice-President (Academic) or his/her representative shall indicate any steps that he/she feels might resolve the grievance, and shall take an active part in initiating those steps.
- 18.55 If a grievance involves the conduct of the Vice-President (Academic), the President shall carry out the functions of the Vice-President (Academic) specified in this Article.
- 18.56 If the grievance has not been resolved to the grievor's satisfaction within ten working days of the meeting described in Article 18.54, the grievance may be submitted in writing to the Grievance Committee within 20 working days of presentation of the complaint to the Vice-President (Academic), or President, as indicated by Articles 18.51 through 18.55 above. The grievor shall use Appendix F in this Collective Agreement. These time limits may be extended with the agreement of the grievor and the Parties.
- 18.57 The Grievance Committee may within ten working days following receipt of the grievance inform the grievor in writing that it is of the majority opinion that the matter raised is not within its jurisdiction. In this Article, "majority" means seven of the eight people on the Grievance Committee. Such a decision shall be made only if the grievance does not meet the requirement set down in Articles 18.20 and 18.30. In the event of such a majority decision, the grievance is terminated. This time limit may be extended with the agreement of both Parties and the grievor.

- 18.58 If the Grievance Committee does not determine that the matter raised is not within its jurisdiction, it shall hold a hearing within ten working days of the meeting described in Article 18.57. This time may be extended with the agreement of both Parties and the grievor.
- 18.59 Once the Committee has announced its intention to hold a hearing, all material considered relevant by the Committee shall be available to it.
- 18.60 Once the Committee has announced its intention to hold a hearing, a grievance may be withdrawn only with the consent of a simple majority of the Committee. In order to withdraw a grievance, a grievor must write a letter to the Secretary of the Grievance Committee asking the Committee not to proceed with the hearing. Once a grievance has been withdrawn, it may not be again the matter of a subsequent grievance.
- 18.61 (a) At the hearing, the grievor has the right to be present and to represent himself/herself and to be accompanied by and represented by a person of his/her choice. There shall be no legal counsel present at the grievance proceedings.
- (b) The Parties to the grievance shall have the right to submit all relevant material, including personal files to the Grievance Committee. Relevance shall be determined by the Grievance Committee.
- 18.62 The Grievance Committee shall:
- (a) give reasonable notice to the grievor, the Association and the Board of its meetings;
- (b) give reasonable notice to the persons it wishes to have appear before it and inform the grievor, the Association and the Board of the appearance of these persons;
- (c) hear the individual, the Association, the Board and all witnesses called by the Grievance Committee;
- (d) examine the documents referred to in Article 9.43 of this Agreement as appropriate;

## 18.62 (continued)

- (e) allow the grievor, the Association and the Board to call, to examine and to cross-examine witnesses, to adduce evidence and make submissions;
- (f) make available to the grievor, the Association and the Board, all documents presented or examined in evidence;
- (g) conclude its hearing of a grievance within 60 calendar days after beginning the hearing unless an extension of the time limit is granted. Either the grievor or the Party being grieved against may for good reason request an extension for a specified period of time. The Grievance Committee shall determine whether the extension requested is justified. Refusal to grant an extension must be by simple majority of the Grievance Committee. If a grievance is presented to the Committee between 15 April and 31 August, the Committee may decline to meet as required in Article 18.57 until the beginning of classes in September of the same year;
- (h) allow a report by the minority in the decision;
- (i) establish by consensus any other procedural rules governing its activities not outlined above;
- (j) maintain confidentiality at all times within the Committee, and urge all participants to maintain confidentiality;
- (k) reach its decision within 30 calendar days of concluding the hearing and make its report in writing, with detailed reasons for its decision, to the grievor, the Association, the Board and all persons named in the statement of the grievance and the report.

18.63 A unanimous decision of the Grievance Committee shall be final and binding.

18.64 If the Grievance Committee's decision is not unanimous, the Association or the Board may proceed to arbitration.

- 18.65 The Parties shall abide by and give full and prompt effect to decisions arrived at under the procedures detailed above. All committees created through the Agreement are bound by the unanimous decisions of the Grievance Committee, and if such decisions require the actions of a committee, the particular committee concerned shall act expeditiously in carrying out its responsibilities.

The Grievance Committee shall not have the right to alter or add to or delete anything covered by this Agreement.

- 18.66 All communications required by these grievance procedures shall be delivered by internal mail or by external registered mail with acknowledgment of receipt. The communication must be received by the addressee or a person authorized by him or her.
- 18.67 Costs incurred by the Committee shall be shared equally by both Parties.
- 18.68 Records of Committee hearings and copies of all documents brought before the Committee shall be for the sole use of the Committee and shall remain in its possession.
- 18.70 Party Grievances
- 18.71 A complaint or grievance arising directly between the Parties hereto concerning the interpretation, application or alleged violation of this Agreement shall be carried directly to the Grievance Committee.
- 18.72 Either Party shall have the right to bring grievances directly to the Grievance Committee.
- 18.73 If either Party to this Agreement claims that the decision of the Grievance Committee is not being implemented, the Party making such an allegation shall have the right to proceed to arbitration. The arbitration shall not involve the substance of the original grievance but shall be limited to the allegation that Article 18.65 has been violated.

18.80 Rights and Responsibilities of Grievors

18.81 If the Association declines to take a case to arbitration, the grievor may do so.

18.82 In such cases, the grievor assumes the rights and responsibilities of the Association as declared in Articles 18.63 and 19.00.

18.83 Failure of the Vice-President (Academic) to act within specified time limits allows the grievor to proceed to the next stage of the grievance procedure. Failure of the Grievance Committee to act within specified time limits allows the grievor to proceed to arbitration. In this case, Articles 18.81 and 18.82 shall apply.

18.90 Continuity from Agreement to Agreement

Article 18.41 notwithstanding, the membership of the Grievance Committee in the process of hearing a particular grievance shall not change until its report is made, except with the consent of the grievor and the Parties.



Article 19.00 Arbitration

- 19.10 No matter shall go to arbitration unless it has first been raised as a grievance and has not been finally disposed of by the Grievance Committee, except in cases covered by Article 18.83.
- 19.20 If either the Association or the Board decides that a case should proceed to arbitration, it must serve notice within 14 calendar days of receipt of the Grievance Committee's decision.
- 19.30 Both the Association and the Board shall have the right to carry to arbitration all grievances described under the heading Party Grievances.
- 19.40 Arbitration Board
- There shall be an Arbitration Board composed of three persons, one appointed by the Association, one appointed by the Board, and one who shall act as chairman, selected as provided in Article 19.41 hereof.
- 19.41 Within five working days of the receipt of the notice provided for in Article 19.20 above, the Parties shall meet and by mutual consent select a chairman. If the Parties are unable to agree upon a chairman within five working days, then one shall be selected by a drawing by lots and such person shall be the chairman. On such occasion, each Party shall enter four names into the draw.
- 19.42 In cases requiring academic judgment, the members of the Arbitration Board shall be current or former members of a Faculty of a Canadian university other than Acadia University.
- 19.43 The Arbitration Board shall be established by the Parties within 21 calendar days of receipt of notice from the Association or the Board.
- 19.44 The Arbitration Board shall hold its first hearing within a reasonable time after its constitution.
- 19.45 A quorum shall be all three members.
- 19.46 Should a member of the Arbitration Board resign for any reason, a replacement shall be designated by the Party or Parties who originally appointed that member.

- 19.47 The procedures of the Arbitration Board shall be the same as those for the Grievance Committee outlined in Article 18.00 except that the Parties shall have the right to be represented by legal counsel.
- 19.48 The decision of the Arbitration Board shall be reached by consensus or majority within 30 calendar days after the completion of its hearings.
- 19.49 The Arbitration Board shall not have the right to alter any matter covered by this Agreement.
- 19.50 The decision of the Arbitration Board shall be final and binding on all Parties. The decision shall be put into effect without delay.

19.60 Expenses

Each Party shall pay the costs of its appointee. Each of the Parties shall jointly share the fees and expenses of the chairman and other expenses of the hearing. Costs of counsel shall be borne by the Party retaining same.

19.70 Technical and Formal Irregularities

Technical and formal irregularities in processing a grievance shall not prevent the rendering of a valid decision by the Grievance Committee or Arbitration Board on the substance of the dispute.

19.80 Time Limits

The time limits fixed in the grievance and arbitration procedures may be extended by mutual agreement between the Parties and the grievor.

19.90 Rights and Responsibilities of the Grievor

If either the Association or the Board declines to take a grievance to arbitration, the original grievor may do so. In such cases, the grievor shall have all the rights and shall assume all of the responsibilities of the Association or the Board as the case may be.

**Article 20.00 Full-Time Employee Complement**

- 20.01 Except with the consent of both Parties, there shall be no layoff for redundancy during the lifetime of this Agreement.
- 20.02 The full-time Employee complement is defined as the number of full-time Employees in the bargaining unit and includes those full-time Employees on leave but excludes replacements for those on leave. The number is composed of tenured and tenure track positions and also includes a number of contractually limited positions as described in Article 10.40(a). There shall be no more than twenty contractually limited term appointments; this number may be increased with mutual consent of both Parties.
- 20.03 The Board may leave unfilled vacancies caused by natural attrition or by the expiry of contractually limited term appointments; or, it may transfer such positions to other academic units; or positions may be left vacant as indicated in 20.06(b).
- 20.04 If the academic unit losing a position under the provision of 20.03, wishes to protest, it may appeal to the Committee on Teaching Complement.
- 20.05 The Committee on Teaching Complement may uphold the Board's decision, or it may decide that the position must be filled.
- 20.06 The following is a rank ordered list of criteria for determining which positions may be left vacant.
- a) Positions may become vacant because of natural attrition, i.e., the non-appointment of replacements for Employees who have resigned, become disabled, retired, or died.
  - b) Positions may remain vacant because of the non-appointment of sabbatical replacements. In this instance, the decrease should first be directed to the larger Departments having more than five Employees.
- 20.07 Committee on Teaching Complement

The Committee on Teaching Complement shall have a permanent chairman chosen jointly by the Parties to this Agreement. Subsequent to the naming of this

## 20.07 (continued)

individual, the Parties shall each nominate four members of Faculty. Where an intended reduction is to be considered, the Chairman and four members of the committee, two representing each Party, shall meet to study the proposed reduction and form a decision.

- 20.08 When the Board wishes to eliminate a position from a Department, the Vice-President (Academic) shall notify the Department concerned as well as the Chairman of the Committee on Teaching Complement. If the academic unit being considered for reduction takes no action within seven days of notification, the Board's intention may be implemented. If the Department wishes to contest the intended reduction, it shall notify in writing the Chairman of the Committee on Teaching Complement and the Vice-President (Academic) within seven days of the receipt of the original notification.
- 20.09 The Committee on Teaching Complement shall hear from a representative of the Department and a representative of the Board. The decision of the Committee on Teaching Complement shall be final and shall be arrived at by a majority decision. The Chairman shall not vote unless to break a tie.
- 20.10 If the Committee has submitted no decision within ten days of commencing its study, the Board may proceed with its intended line of action.
- 20.11 The Committee on Teaching Complement in reaching its decision as to which position may be left unfilled shall use the following guidelines which are not rank ordered. In all cases, the unit losing a position has the right to appeal to the Committee on Teaching Complement before the Committee renders its decision:
- (a) if the Department will remain academically viable in face of the proposed reduction; academic viability involves the maintenance of coherent programmes which meet national standards as defined within the academic discipline.
  - (b) if the class size or the classes offered by the Department will be of such a size as to promote communication within the classroom after the proposed reduction;

## 20.11 (continued)

- (c) that the most appropriate Departments for complement reduction are those that have a prolonged negative slope to their student populations and a decreasing ratio of full-time equivalent students to full-time Employees;
- (d) in the case of small Departments, special attention should be paid to the size of the fractional decrease of essential core courses resulting from the loss of a faculty position.

20.12 Faculty appointed during the period of the Contract to staff newly approved and externally-funded programmes are excluded from this Article.

20.13 The Board shall endeavour to reduce administrative and other staff complements in parallel with reductions in Employee complement.

**Article 21.00 Remuneration of Employees**

A salary grid incorporating the principles and relative salary scales outlined in Appendix F shall be implemented over a three year period commencing 1 July, 1986.

**21.01 Base Salaries for 1986-87**

On 1 July, 1986, each Employee whose salary is not at a grid point in Table 1 of Appendix F shall be moved to the closest grid point or intermediate grid point above his/her present salary on that grid, and all Employees shall then be moved the equivalent of one full step (three intermediate steps) upward on that grid.

The grid, and hence all salaries of Employees then on the grid, shall then be increased by whatever percentage is necessary to ensure the aggregate salary increase of these Employees shall be \$316,039. This expanded grid is shown in Table 2 of Appendix F.

**21.02 Base Salaries For 1987-88**

The salaries of ongoing Employees on the grid for 1987-88 shall depend upon the percentage increase in total unrestricted government funding (less ancillaries) for 1987-88:

- (a) if this percentage increase is equal to the required percentage salary increase of on-going Employees on the grid, then on 1 July, 1987, each Employee whose salary is not at a grid point in Table 2 of Appendix F shall be moved to the closest grid point or intermediate grid point above his/her salary on that grid, and all Employees shall then be moved the equivalent of one full step (three intermediate steps) upward on that grid;
- (b) if it is greater than the percentage required to implement (a), then the procedure in (a) shall be implemented, and the contract shall be re-opened to negotiate a possible additional increase in salaries to be applied by mutiplying the grid, and hence each salary on it, by the same amount.

**21.02 (continued)**

- (c) if it is less than the percentage required to implement (a), then the salary increase to be applied to the grid in that year shall be not less than the percentage increase in funding noted above, the distribution to be agreed upon by the Parties.

**21.03 Base salaries for 1988-89**

The Contract shall be re-opened on 1 July, 1988, to negotiate the amount to be provided for completion of implementation of the grid, and possible salary increases.

**21.04 Contractually Limited Term Appointments**

Within the period 1 July 1986 to 30 June 1987, those Employees on contractually limited term appointments of a duration of 12 months, nine months, and four and one-half months, shall receive salaries not less than twelve-twelfths, nine-twelfths, and nine-twenty-fourths respectively of the minimum annual salary of the rank concerned, as specified in the grid in Appendix "F" Table 2.

**21.05 Retroactive Salary**

Retroactive salary increases for Employees shall be distributed no later than the end of the month which follows the signing of the Agreement.

**21.06 Spring and Summer Sessions**

An Employee who teaches a course in the 1986 Summer Session or the 1987 Spring Session shall receive a fee of \$4,600.

An Employee who teaches one-half or more than one course will receive a multiple of the above fees.

**21.07 Extension Courses**

An Employee who teaches an extension course during the period of this Agreement shall receive a fee of \$4,600.

21.08 Correspondence Courses

An Employee offering correspondence courses during the period of this Agreement will be entitled to a fee of \$280 for each full credit course registrant from 1 July 1986 to 30 June 1987.

21.09 Part-Time Instructors

A part-time instructor shall receive payment of \$4,600 for a full credit course. An instructor who teaches one-half or more than one course will receive a multiple of the above fees.

The Parties agree that

- (a) Ongoing part-time instructors may receive salaries in excess of those listed.
- (b) With respect to those part-time instructors who are responsible for course work which requires more than three (3) student contact hours per week, the following formula shall apply. (It is to be noted that office hours are not to be counted as contact hours, but each hour spent in the laboratory and/or tutorial by the instructor is to be counted as a contact hour.)
  - (i) They shall receive the standard stipend as described in Article 21.09.
  - (ii) In addition, they shall receive an additional 5% for each additional contact hour up to a maximum of 50% of the stipend described in (i) above.
- (c) All newly-appointed part-time instructors shall be remunerated as in Article 21.09 or as in (b) above, depending upon whichever is appropriate.

## 21.10 Heads appointed since 3 April 1974 shall have their salary computed on the following scale:

- (a) Base salary.
- (b) An administrative allowance of:
  - (i) \$1,300 per annum, plus
  - (ii) \$150 per annum for each full-time Employee in their Department, excluding the Head.



## 21.10 (continued)

- (c) Upon ceasing to be Heads, the foregoing administrative allowances shall terminate.

21.11 Assistant Deans

Assistant Deans will receive a stipend of \$2,000 each.

- 21.12 The Parties to this Agreement agree that Employees who are not on leave may apply for a research grant for one month of \$2,000 or for two months of \$2,000 each in any fiscal year. Applications shall be made in writing, addressed to the Vice-President (Academic). When the application is approved, the Board shall reduce the Employee's regular salary by \$2,000 in the month or months in question and pay that amount or those amounts to the Employee as a research grant on a T-4-A form.

In approving this procedure, neither the Association nor the Board is passing judgment on the Employee's use of such grants. Any question as to the proper use of these funds once they have been granted is between the Employee and Revenue Canada.

It is understood that premiums for Pension and Group Insurances are based on the Employee's professorial salary had the Employee not received approval for the research grant. Income Tax, Unemployment Insurance and Canada Pension deductions will be based on, and paid from, the employment income.

- 21.13 The Parties agree that for the life of the Agreement:

- (a) Those Employees who are instructing students in courses which may be classified as Contract Education as described in the Agreement between the Board of Governors of Acadia University and the Canadian Bureau of International Education (henceforth CBIE), shall be permitted to offer these courses at times and places which are mutually agreeable to the instructors, Board of Governors and CBIE.
- (b) Because of the specific nature of Contract Education, the instructors are expected to spend an average of ten (10) additional contact hours per week with these students. These contact hours may be in the form of lectures, tutorials, laboratories, or additional office hours.

(c) With respect to those instructors who are responsible for CBIE Contract Education (other than regularly scheduled courses in which contracted students are integrated with the regular students), the following salary formula shall apply:

(i) They shall receive the standard stipend as described in Article 21.09.

(ii) In addition, they shall receive 5% for each additional contact hour up to a maximum of 50% of the stipend described in (i) above.

**Article 22.00 Anonymous Material**

Anonymous material shall not be used in the implementation of any Article of this Agreement and shall be destroyed by the Parties.

**Article 23.00 Pensions**23.10 Pension Plan

The plan will follow the provisions described in the "Group Pension Plan Programme for Acadia University" as revised from time to time.

23.20 Changes in the Pension Plan

The University Standing Committee on Pensions shall continue to oversee the plan and make recommendations concerning changes in the plan.

23.21 Any changes in the plan require the consent of the Association.

Article 24.00 Leaves, Absences, Vacations and Exchanges

24.10 Sabbatical Leave

Sabbatical leave is intended to provide an opportunity for Employees to pursue scholarly interests related to their disciplines at other universities or appropriate places. In special circumstances, a sabbatical leave may be used to prepare an Employee to assume a different academic assignment at Acadia. Employees who are eligible for sabbatical leave are encouraged to apply. Those eligible are the full-time Employees with permanent tenure who are in their third or subsequent year of service and non-tenured Employees who are in their sixth or subsequent year of consecutive service.

Sabbatical leave is the earned right of any Employee who is granted leave by the Sabbatical Leave Committee. Sabbatical leave cannot be refused or deferred for financial reasons. In the case of a financial short-fall, leave may not be denied but the number of sabbatical replacements may be reduced subject to the guarantees included in Articles 24.16 and 24.17.

- 24.11 The period of leave may be for a full or half University year, the period being 1 July to 30 June for a full sabbatical and 1 January to 30 June or 1 July to 31 December for half sabbaticals.

The salary for leaves shall be according to the following scale:

12-Month Leaves

| <u>Eligible Service<br/>(years)</u> | <u>Sabbatical Salary<br/>(per cent)</u> |
|-------------------------------------|---|
| less than 6                         | 12½% (12%) per year                     |
| 6 or more than 6                    | 75%                                     |

In the determination of years of service at Acadia, interrupted service may be totalled.

## 24.13 (a) (continued)

year preceding the year in which the Leave is to be undertaken. A copy of this application should be forwarded to the applicant's Head and Dean at the same time as forwarded to the Sabbatical Leave Committee. The Employee shall submit a Sabbatical Leave project which demonstrates to the satisfaction of the Committee that the Leave will be of sufficient benefit to the University and/or to the employee to justify its award.

- (b) If the Department envisions that granting leave to an individual will severely limit the programme of study of a number of students, the Department may ask that the applicant's leave be deferred for a period not exceeding one year. Such a recommendation for deferment should be made to the Sabbatical Leave Committee by 21 October of the year in which the application is made with copies to the applicant and the Dean of the Faculty. To minimize such deferrals, the Department should undertake long-range planning for sabbatical leaves extending over three or four years. (See Article 10.43).
- (c) In all cases, the Department will forward the complete application together with its recommendation to the Sabbatical Leave Committee by 21 October. The Department will also inform the Dean of its recommendation and of its plan for a replacement by the same date.
- (d) The Dean, with consideration of the Department's overall sabbatical plan and for its proposed replacement plan, may also submit his recommendations to the Sabbatical Leave Committee by 30 October.

## 24.14 The Sabbatical Leave Committee shall be comprised of:

- (a) the Vice-President (Academic);
- (b) one faculty member appointed by the President;
- (c) three faculty members elected by Faculty. The elected Committee members shall serve for three years. No elected member shall be eligible for re-election to the Committee for a subsequent term until one year without service has elapsed. Elections shall take place annually on or before 1 March.

- 24.18 Because of a particular situation in a Department, a leave for which an Employee is eligible may have to be postponed for one year. The Employee whose sabbatical is so postponed shall either receive 80% salary or retain one year's seniority towards a subsequent sabbatical. In such cases, the Department must inform the Sabbatical Leave Committee of the postponement.
- 24.19 The Sabbatical Leave Committee shall, through its Chairman, make its recommendations concerning both leaves and replacements to the President in writing, with copies to the applicants and the appropriate Head, plus the Dean of Faculty, where relevant.
- 24.20 The President may ask the Committee to reconsider its recommendations and shall advise the Committee of the reasons for such request. Following this reconsideration, the recommendations of the Committee shall be forwarded to the Board for its action.
- 24.21 Employees shall be notified by 31 December whether or not leave is to be granted and shall confirm acceptance of an offered leave by 1 February. The Department shall be notified on the same date. Once an Employee's plan for Sabbatical Leave has been accepted, he or she is expected to carry it out.
- 24.22 Leaves of absence without pay shall not be counted as time gained in eligibility for sabbatical leave.
- 24.23 In determining eligibility for sabbatical leave, the possibility of taking into account years of service at another university must be stated in the letter of appointment.
- 24.24 On return to the University, the recipient of sabbatical leave shall submit a written report to the Vice-President (Academic) with copies to the Dean and Head. Such a report shall be submitted within ten weeks of the completion of the sabbatical leave.
- 24.25 The Employee shall have to make a formal request prior to April 1 preceding the approved period of Leave for any major changes in the Employee's plan for the Sabbatical Leave. The request shall be addressed to the Dean who will consult with the Department.

24.30 Political Leave of Absence

The Board recognizes that members of Faculty ought to be as free as are members of any profession to participate in public life. It will, therefore, upon written request, grant leaves of absence to Employees who are candidates in a federal or provincial election, but subject to the following conditions.

**24.31 Employees shall be entitled to leave of absence with full salary and fringe benefits during the election campaign as follows:**

- (a) for election to the Parliament of Canada: **one month's leave;**
- (b) for election to the Legislature of Nova Scotia: one month's leave.

24.32 Employees in consultation with their Heads, and with the written approval of the Dean, shall make substitute arrangements satisfactory to the Board for their teaching and other responsibilities during their period of leave as specified in Article 24.31.

24.33 Employees who are elected shall be entitled to leave of absence as follows:

- (a) **to the Parliament of Canada:** full-time leave of absence without pay during one term of office;
- (b) **to the Nova Scotia Legislature:** leave of absence during one term of office with pay pro-rated to teaching duties performed. The amount of teaching involved and the consequent stipend applicable shall be determined by the Board on the recommendation of the Dean after consultation with the Employee concerned.

24.34 Jury Duty

24.35 Employees summoned to be witnesses or for jury duty shall notify their Dean as soon as possible.

24.36 Employees summoned to be witnesses or for jury duty shall be entitled to full salary and allowances.



24.40 Maternity and Paternity Leave

An Employee requesting maternity leave shall present to her Head a certificate from a medical practitioner stating that she is pregnant and specifying the anticipated date of delivery.

24.41 Upon receipt of such a certificate and on the request of the Employee concerned, she shall be granted maternity leave at full pay for a period of 12 weeks taken at the discretion of the Employee any time, including the anticipated date of delivery. The length of the leave may be shortened by mutual arrangement of the Employee and the Dean. In cases where complications arise from pregnancy, the Employee shall be entitled to sick leave as provided under Article 24.60.

24.42 Paternity Leave of up to six weeks at full pay may be granted to an Employee whose spouse, though currently employed, is unable to obtain paid maternity leave because of the employment policies in practice at her work place. An Employee seeking such leave shall present a statement of his family's needs to his Head. This statement shall include a certificate from a medical practitioner stating that his spouse is pregnant and stating the anticipated date of delivery.

24.50 Adoption Leave

Employees requesting adoption leave shall present to the appropriate Head a statement from the Nova Scotia Social Services Department stating that a child under the age of six months is being entrusted to the care of the Employee for adoption. On request of the Employee, adoption leave at full pay shall be granted for a period of six weeks immediately subsequent to the time of receiving custody of the child. The length of the leave may be shortened by mutual agreement of the Employee and the Dean.

24.51 Both the Board and the Employee shall maintain their respective contributions to the Pension Plan and the Group Insurance Programme during maternity, paternity or adoption leaves.

## 24.71 (continued)

granted. The President may ask the Dean to reconsider his/her recommendation and give reasons for such request. Following this reconsideration, if any, the recommendation of the Dean shall be forwarded to the Board for its action. The Employee shall be notified of the Board's decision by 31 December and shall accept or reject any offer by 1 February.

24.72 If the request for leave of absence is denied, the applicant shall be given written reasons for the denial.

24.80 Vacations, Absences, Holidays

24.81 The employment year shall normally be from 1 July to the following 30 June. Every full-time Employee is entitled to vacation annually of one month's duration during that part of the year when the University is not in regular Fall/Winter session. Employees shall co-operate with other members of their Department in making the arrangements necessary so that the business of the University can be carried on during their vacations.

24.82 In addition to annual vacation, Employees are entitled to the following holidays: Canada Day; Civic Holiday (if declared); Labour Day; Thanksgiving Day; Remembrance Day; Christmas Day; Boxing Day; New Year's Day; Good Friday; Victoria Day and any other day proclaimed as a holiday by the University or as a statutory holiday by federal or provincial authorities.

24.83 Employees are expected to spend the remainder of their time in scholarly activities.

24.84 Employees shall inform their Head of their whereabouts during recesses of the University and shall co-operate in making arrangements for the handling of any departmental or University business that may arise between terms.

24.85 When, because of their absence from the University or for any other reason, Employees foresee that their regular work schedule may be interrupted, they must notify their Head to ensure that the work of the University is effectively carried on.

24.86 In all cases not covered by the provisions of Articles 24.80 to 24.85, arrangements shall require the approval of the Dean.

24.90 Exchanges

The Parties agree that academic exchanges between Faculty members are particularly valuable. The Parties further agree that such exchanges shall be implemented within the following guidelines:

- (a) Prior majority approval of two-thirds of all the full-time members of the Department concerned shall be necessary before an exchange may be implemented; the recommendation of the Dean of the Faculty shall be necessary; the exchange shall be approved by the President or Vice-President (Academic);
- (b) faculty members wishing to become part of such an exchange must make application to the Department by the deadline provided in the Collective Agreement for the submission of applications for sabbatical leave;
- (c) each Exchange Professor shall retain his/her home university salary, pension rights and other benefits;
- (d) the Exchange Professor who comes to Acadia shall agree in writing by 31 March to perform normal academic duties as required by the Department and the University;
- (e) any failure to perform such duties except for duly certified and unforeseeable sickness, shall cause the Exchange Professor who comes to Acadia to become responsible for the costs of replacement instruction in a manner satisfactory to the University;
- (f) each Exchange Professor shall remain a member of his/her own Faculty Association; the responsibility of the Association for one of its members who is engaged in an exchange with another university shall be limited to that individual's relationship to Acadia University; the Association shall not have any responsibility for Exchange Professors who come to Acadia;

## 24.90 (continued)

- (g) all costs of medical insurance and/or treatment relating to an Exchange Professor and his/her dependents shall be that person's responsibility;
- (h) Acadia University shall provide to the Exchange Professor who comes to this University all normal faculty facilities and shall extend all normal faculty privileges;
- (i) it is understood that where appropriate, the necessary immigration clearance will be secured by the Exchange Professors themselves;
- (j) the exchange shall not interfere with an Acadia professor's seniority towards tenure, promotion, and sabbatical leave;
- (k) an Acadia professor who participates in an exchange shall be regarded as being on leave from Acadia University.

24.95 Secondment of Faculty Members

The Parties agree that the secondment of Faculty members to positions in government and/or business is valuable. The Parties further agree that such secondments shall be implemented as set out in the following manner:

- (a) prior majority approval of two-thirds of all of the full-time members of the Department shall be necessary prior to the implementation of a secondment; the recommendation of the Dean of the Faculty shall be necessary; the secondment agreement shall be approved by the President or Vice-President (Academic);
- (b) the Employee wishing to become seconded must make application to his/her Department by the deadline provided in this agreement for the submission of applications for sabbatical leave;
- (c) the seconded Employee shall retain his/her University salary, pension rights and all other benefits and the University will be fully compensated by the government or organization to whom the individual has become seconded;

## 24.95 (continued)

- (d) the duration of the secondment shall be negotiated at the time of its commencement and may be renewed with the agreement of the Board;
- (e) the responsibility of the Association for one of its members who is engaged in a secondment shall be limited to that individual's relationship to Acadia University;
- (f) where deemed appropriate and desirable by the University, the seconded Employee may attempt to work out an exchange secondment with an individual from the government or organization to which he/she is to be seconded; any seconded individual coming to Acadia University shall be bound by the same regulations as outlined in Article 24.90;
- (g) the secondment shall be considered to be the same as a leave of absence for any Acadia professor in so far as seniority towards tenure, promotion and sabbatical leave are concerned.

24.99 Schools

In relation to Schools, in this Article, substitute Director for Head.

**Article 25.00 Fringe Benefits**25.10 Professional Development

On the recommendation of the Vice-President (Academic), the Board shall grant full tuition for courses taken as "professional development" offered by an institution other than Acadia University up to a maximum of \$600 in a three-year period to a given Employee. The total sum expended by the University shall not exceed \$5,000 for any one year.

25.11 Grants for professional development shall not be accorded to Employees taking courses which may lead to a degree in their field of study.

25.20 Tuition Discounts

With the exception of correspondence courses, the academic fees charged to the children or spouse of an Employee in respect of any or all credit courses taken at the University shall be one-half of the standard fees.

25.21 To qualify for this benefit, an Employee must be employed on a full-time basis from 1 July of the academic year for which the allowance is being claimed.

25.30 Moving Expenses

Subject to the provisions of Article 13.04, the Board shall pay to new Employees their actual moving expenses up to the equivalent of one month's salary.

25.31 In exceptional cases, involving travel in excess of 2,500 miles, and at the discretion of the Board, actual moving expenses up to the equivalent of one and one-half month's salary may be paid.

25.32 Failure to fulfill the conditions as specified in the letter of appointment shall result in the re-imbusement of moving expenses on a pro-rata basis.

25.40 Computer Access

Access by Employees to computer facilities shall continue to be decided by the Board on the advice of the Computer Services Policy Committee. The Board recognizes the value to the Employees of having ready access to such facilities and will seek to maintain it.

25.50 Travel Allowance and Research Funds25.51 Travel Allowance

The Board shall provide \$83,210 for travel allowance in 1986-87. This item will be open for renegotiation in the second and third years of the agreement.(See Article 41).

25.52 Research Fund

The Board recognizes the desirability of supporting research at Acadia, and has as its goal the establishment of a research fund, separate from NSERC and SSHRC grants, equal to 1% of the total operating budget for any given year. As steps toward that goal, the Board shall provide a fund of \$40,000 in 1986-87, \$50,000 in 1987-88, and \$60,000 in 1988-89.

25.53 Administration of Research and Travel Funds

The Research Fund and the Travel Fund shall be divided among Departments and Schools in proportion to the number of Employees in each.

Each academic unit shall distribute money from the two funds to faculty members in what it believes to be the most appropriate manner. The decision shall be made annually by members of the unit and so minuted.

The academic unit has the right to permit Employees to merge money from the Research Fund and Travel Fund, but Travel or Research funds may not be used in other departmental budget categories.

An Employee who is entitled to Travel or Research funds may elect to carry over to the next year some or all of the entitlement.

A four member parity committee shall be established to develop a policy to deal with the purchase, use and disposal of durable research equipment. This committee shall report by 31 December, 1986, and its report shall become policy and shall be included in the Handbook of Administrative Procedures and Practices.

25.60 Miscellaneous

- 25.61 Charges to Employees for using gymnasium facilities shall not be increased beyond the Consumer Price Index.
- 25.62 A parity committee shall be struck as soon as possible to investigate possible improvement of gymnasium locker arrangements for female Employees.



**Article 26.00 Group Fringe Benefits**26.10 Life Insurance

The formula for application of insurance coverage as described in Section 1 of the most recently revised Group Insurance Programme for Acadia University shall be in force.

26.20 Extended Health Benefits

The provisions described in Section 2 of the most recently revised Group Insurance Programme for Acadia University shall be in force.

26.30 Group Disability Insurance

The provisions described in Section 3 of the most recently revised Group Insurance Programme for Acadia University shall be in force.

26.40 Liability Insurance

The University shall protect Employees through liability insurance coverage for damages up to \$2 million which may arise in the fulfilment of their duties, for example, for accidents in a laboratory, during field trips, and in other similar situations.

26.41 Fire Insurance

The University shall provide insurance adequate to compensate Employees for damage to their personal property on campus as a consequence of fire up to a maximum coverage of \$1,000.00 less a deductible of \$100.00 for each Employee.

26.50 Changes in Group Fringe Benefits

The University Standing Committee on Group Insurance shall continue to oversee all group fringe benefits and make recommendations concerning changes in these benefits.

26.51 Any changes in group fringe benefits which affect Employees require the consent of the Association.

**Article 27.00 Copies of this Agreement**

- 27.10 Within 30 days of the execution of this Agreement, the Board shall prepare and provide to each Employee free of charge, one copy of this Agreement and any appendices thereto.
- 27.20 Upon request of the Association, the Board shall provide 100 up-to-date copies of this Agreement.

**Article 28.00 Financial Information**

- 28.10 As soon as such information is available, the Board shall provide to the Executive of the Association the following information:
- (a) detailed information on the annual budget as approved by the Board of Governors;
  - (b) detailed budget information as provided to the Maritime Provinces Higher Education Commission;
  - (c) departmental budget information using the format of the official University financial statements;
  - (d) a listing of all Employees by name, age, rank, appointment status, date of initial appointment and salary.

- 28.20 The Parties agree to continue the extant University Standing Committees on Group Insurance and on Pensions.

The Board agrees to provide these Standing Committees with copies of the contracts involving group insurance and pensions and further agrees to provide these Committees with any information necessary for the accomplishment of their duties.

- 28.30 There shall be a Standing Committee on Financial Information which shall meet not less than three times a year. The purpose of the Committee is to examine and review financial statements and information pertaining to the operation of Acadia University. Through these meetings, it is hoped that an understanding of the University's financial policy and position will evolve, thereby leading to a better informed University community.

The Committee shall have six members, three appointed by the Association and three by the Board.

**Article 29.00 Amendments to the Acadia University Act**

29.10 The Board undertakes to make known to the Association its proposals to amend the Acadia University Act, and to give consideration to any comments of the Association thereon before seeking to have such proposals implemented.

**Article 30.00 Joint Committee for the Administration of this Agreement**

- 30.10 Recognizing the mutual benefits to be derived from joint consultation, the Parties agree, within 21 days of the execution of this Agreement, to establish a Joint Committee for the administration of this Agreement.
- 30.11 The Committee shall consist of two representatives of the Board and two representatives of the Association.
- 30.20 Functions of the Joint Committee
- 30.21 The Committee shall not have the power to add to or in any way modify the terms of this Agreement but shall function in an advisory capacity to the Parties with the general aim of ensuring that this Agreement is administered in a spirit of co-operation and mutual respect.
- 30.22 The Committee may, within the life-time of this Agreement, recommend to the Parties amendments to the wording hereof to remove ambiguities and to ensure that the intentions of the Parties are carried into effect. Such recommendations shall be subject to ratification by both Parties.
- 30.23 Article 30.21 notwithstanding, the Joint Committee may authorize procedures in order to achieve ends which are within the terms and spirit of this Agreement. Such authorization may be rejected by either Party within 15 days.
- 30.30 Procedures of the Joint Committee
- 30.31 The Committee shall determine its own procedures, subject to the following provisions:
- (a) a representative of the Board and a representative of the Association shall jointly chair the Committee and shall together be responsible for preparing and distributing agenda for meetings and shall alternate in presiding over meetings;
  - (b) the Committee shall meet monthly but may meet more often either by mutual agreement of the Chairpersons or, on five days' written notice, at the call of either of the Chairpersons;

## 30.31 (continued)

- (c) a quorum shall be its entire membership;
- (d) its decisions shall be unanimous;
- (e) its records of decisions, when initialled by all members of the Committee, shall constitute Memoranda of Agreement between the Parties unless rejected by either Party within 15 days;
- (f) the Parties may, in mutual consent, expand the membership of the Committee on a parity basis.

**Article 31.00 Amalgamation, Consolidation, Merger or Expansion of the University**

- 31.10 In the event of an amalgamation, consolidation or merger of the University or any of its constituent units or sub-units with any other institution, Employees eligible for membership in the bargaining unit who are not members of another bargaining unit with a current Collective Agreement in force shall immediately become members of the bargaining unit. In such an event, the terms and conditions of this Agreement will apply immediately to all such persons.
- 31.20 In the event of an expansion or extension of the University through the creation of Colleges, Schools, Institutes or Faculties, or any other academic units offering academic programmes, the Employees eligible for membership in the bargaining unit in such Colleges, Schools, Institutes or Faculties or other academic units or offering courses at locations other than the main campus of the University shall immediately become members of the bargaining unit.
- 31.30 The Board undertakes to make known to the Association plans for any major change to the organizational structure, as described in 31.10, either on its own initiative or in accordance with the guidelines and decisions of governmental agencies, and to give consideration to any comments of the Association before implementing any such proposals.
- 31.40 The Board undertakes to make known to the Association any proposals to sell or transfer the whole of the assets of the University, or a major portion thereof, or to amalgamate or merge with another body, and to give consideration to any comments of the Association before implementing any such proposals.

**Article 32.00 Validity**

32.10 All the provisions of this Agreement are subject to applicable laws now or hereafter in effect. If any law now existing or hereafter enacted or any decision of a court, board or tribunal shall invalidate any portion of this Agreement, the remainder of the Agreement shall not be invalidated and all other rights, privileges, and obligations of the Parties hereunder shall remain in force. Either Party, upon notice to the other, may open for re-negotiation those parts of this Agreement that have been thus invalidated and as well any other parts affected by such invalidation.



**Article 33.00 Patents and Copyrights****33.10 Patents**

The Employer agrees that the members of the academic staff have no obligation to seek patent protection for the results of scientific work or to modify research to enhance patentability. The Employer further agrees that Employees have the unqualified right to publish their inventions.

- 33.11 The Employer waives, disclaims and abandons any interest in or claim to any invention, improvement, design or development made by Employee(s) without the use of the Employer's funds or support/technical personnel. Such inventions and any patents arising therefrom shall be the sole property of the Employee(s) who is(are) the inventor(s).
- 33.12 Employees agree to disclose the existence of any patent applications to the Vice-President (Academic) within three months of the date of the application and shall affirm in writing at that time whether or not the discovery has been made and developed with the use of University funds or support/technical personnel. The Employer may, within one month of receipt of the statement of the faculty member, challenge in writing the assertion of the Employee in regard to the use of University funds or personnel in which case the matter shall be settled as detailed in Article 33.40. Any challenge by the Employer shall be null and void unless received within the above-noted time limit. If the Employee(s) fail(s) to disclose the existence of patent applications within three months, it shall be understood that the Employer maintains its rights under this Article until such disclosure is made. Failure by the Employer to challenge the assertion of the Employee within one month shall constitute a waiver of any rights which the Employer may have had in such discovery.
- 33.13 Employees shall grant to the Employer a non-exclusive royalty-free, irrevocable, indivisible, and non-transferable right to use solely for the University's internal use any patented device, equipment or process when such device equipment or process has been invented with the use of the Employer's funds or support/technical personnel. Such right, however, shall not include the right to transfer or to exploit any product or process.

- 33.14 Employees shall have the right to make their own arrangements at their own expense to patent an invention subject to the obligations in this Article and shall be entitled to all the proceeds therefrom except that where the invention has involved the use of the Employer's funds or support/technical personnel, the Employee(s) who is(are) the inventor(s) shall share the net proceeds so that the Employee(s) receives fifty per cent (50%) thereof and the Employer fifty per cent (50%) thereof. The term "net proceeds" as used herein shall mean the net profits derived from licensing or commercialization of the patented product, equipment or process after deduction of all expenses incurred for patent searches, for obtaining patent protection and for maintaining said protection in Canada and in other countries.
- 33.15 For the purposes of interpreting Articles 33.11, 33.12, 33.13 and 33.14, the payment of salary to Employees and the provision of a normal academic environment in which to work shall not be construed as use of the University's funds or use of its support/technical personnel.
- 33.16 The name of the University shall not be used in connection with inventions in which the Employer has no interest without mutual agreement.
- 33.17 Any revenue which the Employer may receive from inventions shall be used for University research with 50% of such income designated for research in the Department or School with which the inventor is affiliated. These funds shall be maintained in a special account which shall be open for inspection to the President of the Faculty Association or his/her delegate.
- 33.18 The Employer agrees that it shall not enter any agreement without the consent of the Employee to subcontract work or responsibilities already undertaken or possessed by the Employer and Employees without securing to the Employee(s) who may be seconded to or be employed by the subcontractor all the rights, privileges and benefits accorded to them in this patent Article of this Collective Agreement nor shall the Employer enter into any agreement to create a consortia of universities or government departments

**33.18 (continued)**

or private companies for the purposes of research or development or commercial exploitation without securing to the Employee(s) who may be seconded to or employed by such consortia, departments or private companies all the rights, privileges and benefits accorded by this Article.

**33.20 Copyright**

The Employer hereby agrees and undertakes to transfer to the author(s) and hereby transfers to the author(s) the copyright(s) in any intellectual property produced or created by an Employee(s) except that no Employee(s) shall claim to hold copyright in any assessment, grading, report or correspondence produced pursuant to his/her normal administrative duties within the University. Intellectual property may be deemed to include such matters as books, articles, works of art, computer programmes, lectures, recorded works (including film, video tape, audio recording).

**33.21 Income Generated from Copyright Works**

When the Employee has made more than normal use of direct University funding or the use of University facilities free of charge or substantially below local commercial rates and intends to generate income from the completed project, the author and the University will agree to an income-sharing agreement. The income received will first be used to meet all marketing costs and to repay any identifiable funds specifically advanced for or spent on the project by the University.

The distribution of further income will be:

- (a) the author will receive 100%;
- (b) if more than one author is involved, the available income will be distributed amongst the authors in accordance with a prearranged and agreed upon distribution ratio.

**33.22 Licence for Internal Use**

If requested by the Employer, the Employee(s) shall make available to the Employer for its educational programme without payment of royalty but at the

**33.22 (continued)**

expense of the Employer one copy or reproduction of any work of intellectual property produced by the Employee(s) in the course of his/her employment and involving the use of direct University funding or the use of University production facilities free of charge or substantially below local commercial rates.

**33.23 Estates**

When an Employee or former Employee dies, his/her estate shall retain all his/her rights under this Article.

**33.30 Patents and Copyright Committee**

The Parties agree to create a continuing Committee on Patents and Copyright, which shall be composed of two (2) members appointed by the Employer and two (2) members appointed by the Association with the chairmanship alternating between the Employer's representatives and the Association's representatives at each successive meeting.

The Committee shall meet at least once annually to:

- (a) conduct such business as is referred to it;
- (b) consider proposals for modifications or changes in the Patents and Copyright Articles of this Collective Agreement;
- (c) mediate any disputes relating to inventions, copyrights and the like as per Article 33.40 below.

**33.40 Grievance**

For the purposes of this Agreement, any grievance pertaining to this Article shall be handled in accordance with the following procedure:

- (a) The Employee(s), within 20 days of the event giving rise to the grievance or the date on which the Employee(s) knew or reasonably should have known of such event if that date is later, shall present a grievance to the Patents and Copyright Committee with a copy to the Vice-President (Academic).

## 33.40 (continued)

- (b) The Patents and Copyright Committee will allow two weeks for the Vice-President (Academic) and the Employee to find an acceptable resolution to the grievance.
- (c) If the Vice-President (Academic) and the Employee fail to find an acceptable resolution, then the Committee on Patents and Copyright, within one month of the receipt of the grievance, shall attempt to resolve the grievance. If the grievance is not resolved by unanimous agreement of the Committee, it may be submitted in writing to the University Grievance Committee within 20 calendar days. The grievor shall use Appendix E.

**Article 34.00 Transition to the Agreement**

- 34.10 All salary, benefits and prerogatives provided by this Agreement which can be applied retroactively shall be applied or granted as though this Agreement came into effect on 1 July 1986.
- 34.20 Notwithstanding any other provision of this Agreement, the Joint Committee for the Administration of this Agreement shall be responsible for making such ad hoc arrangements as are necessary to ensure an orderly transition to the provisions of this Agreement.

**Article 35.00 Continuing Existing Practices**

- 35.10 Those rights and duties of the Parties which have been openly observed during the three years prior to the execution of this Agreement, and have not been expressly modified hereby, shall continue.
- 35.20 Subject only to expressed changes, nothing in this Agreement shall be construed so as to increase or diminish any rights or duties of Employees with respect to their terms and conditions of employment, nor to deny or diminish any existing rights, privileges or responsibilities of Employees, individually or collectively, to participate directly in the formation and recommendation of policy within Acadia University and its component parts as these rights, privileges and responsibilities are provided for under established practices.
- 35.30 The Board shall maintain and support a library system at a level of staffing, collections and hours that will properly support the academic and research programmes of the University and its faculty.
- 35.40 The Board shall provide sufficient funds to pay all reasonable charges incurred by Employees for inter-library loan services and on-line searches.

**Article 36.00 Faculty Representatives on the Board of Governors**

36.10 This Article shall apply only to those members of the teaching faculty who would ordinarily be members of the bargaining unit but have been excluded from the unit as defined by the Labour Relations Board because they are representatives of the Faculty to the Board of Governors.

Such a Faculty member shall be governed by the Articles of this Agreement and enjoy all of its rights and privileges.



**Article 37.00 Directors of Schools**

- 37.10 The Association recognizes and accepts the status of Directors of Schools as not being members of the bargaining unit.
- 37.20 The Association accepts that the conditions of employment for Directors of Schools are determined by the Board.
- 37.30 In the search for a Director of a School, the provisions of Article 16.05 shall apply.
- 37.40 The Parties agree to the following guidelines for the selection, appointment and review of Directors of Schools:

**A. Search and Review Committee**

A committee to search for a Director of School or to perform the Review and Recommendation function hereafter referred to, shall consist of:

- (a) The Dean of the Faculty, who shall be Chairperson and have a vote.
- (b) In the case of a Search, one Director of a School or member of faculty appointed by the President. In the case of a Review, one member from outside the University distinguished in the discipline or field and chosen by the other members of the committee.
- (c) Three full-time faculty members, one of whom shall be tenured, elected by the full-time faculty members of the School concerned, who have three or more years of service at Acadia. In the case of a School with fewer than five full-time members, one of the elected faculty members may be chosen from a related School or Department.
- (d) One senior or graduate student, elected from the School concerned, to be elected by or under the auspices of the SRC.

**B. Procedures**

1. The Dean of the Faculty shall convene the Search Committee.

## 37.30 (continued)

2. The Search Committee shall search both inside and outside the University or inside the University only according to the staffing situation and financial implications as determined by the Board. All members of faculty shall have the opportunity to apply and to nominate others.
3. After consultation with members of the School, the Search Committee shall draw up a short list of at least three candidates and arrange for faculty members to meet them. At this point the Vice-President (Academic) shall join the Committee in an ex officio capacity.
4. The Committee, thus enlarged, shall rank the candidates in priority order and shall submit to the President the top-ranked name for transmission to the Board.
5. The Board shall make the final decision on the appointment of a Director of a School.
6. Documents acquired by the Search Committee in the course of its proceedings shall remain confidential to the Search Committee.

## C. Term of Office

1. Directors of Schools shall be appointed for a six year term, at pleasure, with the possibility of renewal, but no implication of automatic re-appointment.
2. At the end of each six year appointment the Dean of the Faculty shall solicit opinions from all the full-time members of the School concerned as to whether a search or review procedure should be followed. The Dean shall then inquire of the incumbent Director whether he or she wishes to be considered for a further term. The appropriate committee shall then be convened in accordance with A above and shall formulate a recommendation for transmission to the Board.

**Article 38.00 Early Retirement**38.10 Eligibility

38.11 Early retirement shall be granted to all Employees who are eligible members of the faculty and who make application.

38.12 The following terms and conditions for early retirement shall apply:

(a) twenty-five years of service (24 years of pensionable service) must be completed prior to the first day of July on which early retirement is to commence;

(b) employees must have reached their 60th birthday prior to the first day of July upon which early retirement is to commence.

38.13 Employees who take early retirement shall be appointed to the position of University Fellow for the period of time remaining up to the Employee's normal pensionable age.

38.14 University Fellows are not entitled to vote or participate as full members in departmental meetings, nor may they vote on matters of appointment, renewal, tenure or promotion.

38.20 Replacements

38.21 The faculty complement position vacated by the University Fellow will temporarily cease to exist until the Fellow reaches the normal pensionable age. If the academic unit losing the position believes that some replacement for the Fellow is essential to the well-being of its programme, it may appeal to the Teaching Complement Committee (see Article 20.04), which may approve the appointment of part-time or sessional staff, provided that the cost of providing such help does not exceed the savings created by the early retirement scheme for the year computed on a University-wide basis.

38.22 Six months prior to the normal pensionable age of the University Fellow, the Board shall state its intention regarding the vacancy which will occur. The provisions of Articles 20.03, 20.04, and 20.05 shall then apply.

- 38.53 University Fellows shall continue to contribute to the University life insurance scheme at their own expense (i.e., to bear the full cost of the premium).
- 38.54 Fellows shall continue to contribute to the health insurance scheme at their own expense (i.e., to bear the full cost of their premium). Contributions in respect to income disability insurance will be discontinued.
- 38.55 Should the scheme of early retirement be discontinued for any reason, those holding the status of University Fellows at the time shall not be disadvantaged, but shall continue as University Fellows until reaching their normal pensionable age.

38.60 Resignation

Fellows may resign from the University in which case the normal provisions relating to termination of employment will apply.

38.70 Review

The Parties agree that within 30 days of the signing of this Agreement, a parity committee having four members shall be established to examine this Article and related possibilities such as half-time employment, retraining programmes, and job-sharing. The committee shall report to the Association and the Board by February, 1987. When the Parties are agreed on the revisions to the article, they shall become part of the Agreement on an agreed date.

**Article 39.00 Schools**

39.10 In the implementation of the relevant Articles of this Agreement, in the case of Schools substitute Director for Head.

**Article 40.00 Academic Administrators**

40.10 This Article shall apply only to those academic administrators who hold academic rank, who would be members of the bargaining unit were it not for the fact that they hold administrative positions which exclude them from the unit, and who are not already covered by Article 36.00

40.20 Promotion, Renewal and Tenure

The consideration of promotion, renewal and tenure of such academic administrators during their term of office shall be in accordance with Article 12.00 of this Agreement.

40.30 Entry and Re-entry into the Bargaining Unit

40.31 All such academic administrators who have been teaching throughout their terms of office and who were members of the bargaining unit before being excluded by virtue of their administrative position in accordance with decisions of the Labour Relations Board may re-enter the bargaining unit upon completion of their term of office, subject only to the salary review as described in Article 40.60.

40.32 Those academic administrators who were not members of the bargaining unit before taking up their administrative positions, but who have been teaching throughout their terms of office, shall be admitted to the bargaining unit providing the following conditions are met by the search committee that recommended the appointment of the academic administrators:

- (a) that the members of the Department to which the academic administrator will become affiliated have an opportunity to meet with the candidates on an individual basis;
- (b) that the Department to which the academic administrator will become affiliated be invited to submit a report to the search committee regarding the suitability of the candidate as a colleague and as fulfilling the Department's projected needs.

40.33 All such academic administrators who have entered or re-entered the bargaining unit according to the terms of Articles 40.31 or 40.32 shall henceforth be governed by the Articles of this Agreement and enjoy all the rights, privileges and duties of Employees, subject only to the restriction that they may not grieve on any issue arriving from their former administrative position.

40.40 Administrative Leaves

Such academic administrators shall not be eligible for sabbatical leave during their terms of office but may be granted administrative leaves on such terms as may be determined by the Board. Administrative leave may be taken either in the course of, or immediately following, their term of office and in the latter case shall not exceed one year's duration. If such an administrative leave is taken at the end of the administrative term, no seniority towards a future sabbatical leave shall be carried into the unit on entering or re-entering it. Service as an academic administrator rendered following an in-term administrative leave shall count towards a subsequent sabbatical leave. If such an administrative leave is not taken, the service as academic administrator shall count as accrual for sabbatical leave which shall be considered under Article 24.00.

40.50 No Employee shall be displaced from the unit by the entry or re-entry of former academic administrators. If there is no vacancy in the Department/School concerned, the additional allocation shall not be at the expense of another Department/School allocation. Nothing in this Article shall be construed as contravening Article 20.00.

40.60 Salary on Entry or Re-entry

All academic administrators as described in Article 40.31 upon termination of their academic administrative appointments may re-enter the bargaining unit provided that the following terms and conditions have been fulfilled:

- (a) The President shall refer the matter of re-entry to the University Appointments Committee as described in Article 10.53 (f).

## 40.60 (continued)

- (b) The University Appointments Committee shall examine the professorial salary of the individual(s) concerned. If in the opinion of the University Appointments Committee the salary of the individual(s) re-entering the bargaining unit is not consistent with the terms and conditions of the current Collective Agreement, the University Appointments Committee shall devise a formula to ensure that the salary conditions of the Employee re-entering the unit are consistent with, and compatible to, the Collective Agreement.
- (c) The University Appointments Committee may, if it so desires, construct a salary formula for the re-entrant which would be implemented over three consecutive years. At the end of the aforementioned three-year period, the salary of the Employee re-entering shall be in conformity with the salary formula then in operation for the bargaining unit as a whole.
- (d) No academic administrator as described in Article 40.31 shall re-enter the bargaining unit until the University Appointments Committee has established the requisite salary formula or declared that no anomaly exists.

40.61 The above procedures shall also apply to academic administrators as described in Article 40.32 but shall be implemented only after the requirements of Article 40.32 (a) and (b) have been fulfilled.



**Article 41.00 Commencement and Duration of Agreement**

41.10 Commencement

This Agreement shall come into effect on 1 July 1986.

41.20 Duration of the Agreement

This Agreement shall remain in effect until 30 June 1989 except for Articles 12, 21, and 25.51 which can be re-opened for negotiation on 1 July, 1987, and 1 July, 1988.

**Article 42.00 Assistant Deans**

- 42.10 Assistant Deans may be appointed in the Faculties of Arts, Pure and Applied Science, and Management and Education. Such appointments shall be made on the recommendation of a committee consisting of the Vice-President (Academic), the Dean, and two members elected by the Faculty concerned. The appointment is for a three-year period, carries an administrative stipend as defined in Article 21.42, and the incumbent shall remain a member of the bargaining unit.

Article 43.00 General

43.10 Binding Effect

Subject to the terms and conditions hereof, this Agreement shall enure to the benefit of, and be binding upon, the Parties hereto and their respective successors and assigns.

43.20 Whenever the context of this Agreement so requires, the singular number shall include the plural and vice versa.

IN WITNESS WHEREOF the Parties hereto have executed this Agreement this 1st day of August, 1986.

ACADIA UNIVERSITY FACULTY  
ASSOCIATION

GOVERNORS OF ACADIA  
UNIVERSITY

Per M. D. Witt

Per J. Chavira

Per M. L. Z

Per A. M. Wood

APPENDIX A

Note to Selection Committee Chairman

Please complete the Report of Departmental/School Procedures and return it to the President's office along with the Selection Committee's final recommendation. Copies of the report will be forwarded to the President of AUFA and the University Appointments Committee along with copies of the letter of appointment.

\* \* \*

Appointments Committee

Report of Departmental/School Procedures

Seventh Collective Agreement Article 10.50

Department/School \_\_\_\_\_

Name of Appointee \_\_\_\_\_

Type of Appointment \_\_\_\_\_

**(Please indicate  
Article 10.12 (a), (b) or (c),  
and Article 10.40 (a), (b), (c) or (d)  
and length of term)**

10.51 Was authority to recruit given by the President? \_\_\_\_\_ Date \_\_\_\_\_

10.52 Was this position advertised? \_\_\_\_\_

If yes, please name publications and affix copy.  
If no, please state why not.

|       |       |
|-------|-------|
| _____ | _____ |
| _____ | _____ |
| _____ | _____ |
| _____ | _____ |

10.52 (a) If the recommended appointment is for a further contractually-limited term, were two-thirds of the Department/School in favour of retaining the Employee? \_\_\_\_\_

Does the recommended appointment comply with the terms of Article 10.44? \_\_\_\_\_

10.53 (a) Names and positions of Selection Committee members:

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_

Was the Selection Committee elected? \_\_\_\_\_

10.53 (b) Names and affiliations of short-listed candidates in order of priority:

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_
5. \_\_\_\_\_

Were the dossiers of these candidates made available to the following individuals?

1. The President \_\_\_\_\_
2. The Vice-President (Academic) \_\_\_\_\_
3. The Dean \_\_\_\_\_
4. The members of the Department/School \_\_\_\_\_

Total number of applications \_\_\_\_\_

10.53 (c) Summary of campus visitations:

| Name of candidate | Date of interview | Date of visit with Dean | Date of visit with President or Vice-President | Did the candidate deliver a lecture? | Did the candidate meet all members of Dept./School? |
|-------------------|-------------------|-------------------------|--|--------------------------------------|---|
| 1                 |                   |                         |  |                                      |   |
| 2                 |                   |                         |  |                                      |   |
| 3                 |                   |                         |  |                                      |   |
| 4                 |                   |                         |  |                                      |   |
| 5                 |                   |                         |  |                                      |   |

If any deviation from 10.53 (c) has occurred, please comment.

\_\_\_\_\_

\_\_\_\_\_

10.53 (d) Was the spirit of affirmative action, as mentioned in this Article, followed? \_\_\_\_\_

10.53 (e) Please attach final recommendation of the Selection Committee.

If the candidate is not a Canadian, was there no Canadian of equal qualifications available? \_\_\_\_\_

10.55 Was there a request for reconsideration? \_\_\_\_\_

If yes, what action was taken?

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To the best of our knowledge, the criteria of Articles 10.60, 10.61 and 10.62 have been followed in the selection of \_\_\_\_\_  
\_\_\_\_\_ for appointment as a member of the Department/School  
of \_\_\_\_\_ .

**Signatures of all members of the Selection Committee**

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BALLOT RE ARTICLE 12.21 (d) and (f)

Department/School of \_\_\_\_\_

The assessment of \_\_\_\_\_

for \_\_\_\_\_

has been considered by \_\_\_\_\_

whose vote at the meeting described in Article 12.21 (d) was yes/no/abstention.

My independent assessment is given on the attached sheet(s).

\_\_\_\_\_  
(Signature)



BALLOT RE ARTICLE 12.49 (f)

The members of the University Appeals Committee give below their assessment of the request for \_\_\_\_\_ which has been made by \_\_\_\_\_.

The majority recommendation is that the request be \_\_\_\_\_.

| Name | Signature | Approve | Deny | Abstain |
|------|-----------|---------|------|---------|
|      |           |         |      |         |

The reverse side of this form provides space for comment and reasons for the assessment of individual members.

On behalf of \_\_\_\_\_

\_\_\_\_\_  
(Chair)

\_\_\_\_\_  
(Date)

BALLOT RE ARTICLE 16.06 (a)

DEPARTMENT/SCHOOL of \_\_\_\_\_

The assessment of \_\_\_\_\_ for \_\_\_\_\_

\_\_\_\_\_ has been considered by \_\_\_\_\_ whose

assessment is to approve/disapprove.

The reasons for making this assessment are given on the attached sheet(s).

\_\_\_\_\_  
(Signature)

ACADIA UNIVERSITY  
GRIEVANCE FORM  
ARTICLE 18.56

\*\*\*\*\*

GRIEVOR'S NAME \_\_\_\_\_

DEPARTMENT/SCHOOL \_\_\_\_\_ PHONE NO. \_\_\_\_\_

HOME ADDRESS \_\_\_\_\_ PHONE NO. \_\_\_\_\_  
\_\_\_\_\_

1. Nature of dispute:

2. Section(s) of Agreement violated:

3. Facts of the case: (Attach separate page, if necessary).

4. Remedy sought:

5. Result of informal stage of settlement:

6. Signature of Grievor:

Date:

\_\_\_\_\_

\_\_\_\_\_

## GRID PRINCIPLES

1. A normal career salary profile should be available to each faculty member.
2. There should be a separate scale for each rank (Lecturer, Assistant Professor, Associate Professor, Professor).
3. Within a given rank, increases should be larger in the initial stages, and should gradually level off after the mean has been reached.
4. A normal career pattern would lead to promotion to the next highest scale before the leveling-off stage of the individual's current scale is reached.
5. Salary upon promotion, shall be determined by first computing the new salary in the old rank as of the effective date of the promotion, then moving to the closest grid point for the new rank which exceeds this new salary.
6. In the case of Professors, a second and higher scale (Full Professor Scale 2), would exist in addition to the normal scale (Full Professor Scale 1). A Professor, after eight years on the normal scale, could apply for the higher scale. The application would be submitted to a committee consisting of the URC, the Vice President Academic and the Dean of the appropriate faculty. Their decision for approval or rejection of the application would be based on the following:
  - (a) that current criteria for promotion to Professor are met,
  - (b) that the level of scholarly activity over the previous four years has been consistent with that required for promotion to Professor.

Upon approval of the application, the salary shall be determined by first computing the new salary on the Full Professor, scale 1, as of the effective date of the approval, then moving to the closest grid point for Full Professor, scale 2, which exceeds this new salary.
7. In the case of new Employees appointed with the rank of Professor, the letter of appointment shall indicate years of service required before application may be made to be moved to Full Professor Scale 2 (see article 10.70 (f)).

APPENDIX F (Jul18 LHO)  
 Table 1- Base Salary Grid For 1986/87  
 Showing both grid points and intermediate points

| LECTURER |       | ASSISTANT PROFESSOR | ASSOCIATE PROFESSOR | FULL PROFESSOR Scale 1 | FULL PROFESSOR Scale 2 |    |       |    |       |
|----------|-------|---------------------|---------------------|------------------------|------------------------|----|-------|----|-------|
| 1        | 24744 | 1                   | 29500               | 1                      | 36658                  | 1  | 44102 | 1  | 56727 |
| 1/3      | 25044 |                     | 29890               |                        | 37092                  |    | 44627 |    | 57261 |
| 2/3      | 25344 |                     | 30280               |                        | 37525                  |    | 45152 |    | 57794 |
| 2        | 25644 | 2                   | 30670               | 2                      | 37958                  | 2  | 45677 | 2  | 58327 |
| 1/3      | 25944 |                     | 31060               |                        | 38392                  |    | 46202 |    | 58861 |
| 2/3      | 26244 |                     | 31450               |                        | 38825                  |    | 46727 |    | 59394 |
| 3        | 26544 | 3                   | 31840               | 3                      | 39258                  | 3  | 47252 | 3  | 59927 |
| 1/3      | 26844 |                     | 32230               |                        | 39692                  |    | 47777 |    | 60461 |
| 2/3      | 27144 |                     | 32620               |                        | 40125                  |    | 48302 |    | 60994 |
| 4        | 27444 | 4                   | 33010               | 4                      | 40558                  | 4  | 48827 | 4  | 61527 |
| 1/3      | 27744 |                     | 33400               |                        | 40992                  |    | 49352 |    | 62061 |
| 2/3      | 28044 |                     | 33790               |                        | 41425                  |    | 49877 |    | 62594 |
| 5        | 28344 | 5                   | 34180               | 5                      | 41858                  | 5  | 50402 | 5  | 63127 |
| 1/3      | 28644 |                     | 34570               |                        | 42292                  |    | 50927 |    | 63661 |
| 2/3      | 28944 |                     | 34960               |                        | 42725                  |    | 51452 |    | 64194 |
| 6        | 29244 | 6                   | 35350               | 6                      | 43158                  | 6  | 51977 | 6  | 64727 |
| 1/3      | 29511 |                     | 35700               |                        | 43592                  |    | 52502 |    | 65194 |
| 2/3      | 29778 |                     | 36050               |                        | 44025                  |    | 53027 |    | 65661 |
| 7        | 30044 | 7                   | 36400               | 7                      | 44458                  | 7  | 53552 | 7  | 66127 |
| 1/3      | 30278 |                     | 36734               |                        | 44892                  |    | 54077 |    | 66494 |
| 2/3      | 30511 |                     | 37067               |                        | 45325                  |    | 54602 |    | 66861 |
| 8        | 30744 | 8                   | 37400               | 8                      | 45758                  | 8  | 55127 | 8  | 67227 |
| 1/3      | 30978 |                     | 37734               |                        | 46172                  |    | 55627 |    | 67494 |
| 2/3      | 31211 |                     | 38067               |                        | 46586                  |    | 56127 |    | 67761 |
| 9        | 31444 | 9                   | 38400               | 9                      | 47000                  | 9  | 56627 | 9  | 68027 |
| 1/3      | 31631 |                     | 38667               |                        | 47400                  |    | 56961 |    | 68227 |
| 2/3      | 31818 |                     | 38934               |                        | 47800                  |    | 57294 |    | 68427 |
| 10       | 32004 | 10                  | 39200               | 10                     | 48200                  | 10 | 57627 | 10 | 68627 |
| 1/3      | 32171 |                     | 39467               |                        | 48567                  |    | 57794 |    | 68794 |
| 2/3      | 32338 |                     | 39734               |                        | 48934                  |    | 57961 |    | 68961 |
| 11       | 32504 | 11                  | 40000               | 11                     | 49300                  | 11 | 58127 | 11 | 69127 |
| 1/3      | 32671 |                     | 40234               |                        | 49634                  |    | 58294 |    | 69294 |
| 2/3      | 32838 |                     | 40467               |                        | 49967                  |    | 58461 |    | 69461 |
| 12       | 33004 | 12                  | 40700               | 12                     | 50300                  | 12 | 58627 | 12 | 69627 |
| 1/3      | 33171 |                     | 40934               |                        | 50567                  |    | 58794 |    | 69794 |
| 2/3      | 33338 |                     | 41167               |                        | 50834                  |    | 58961 |    | 69961 |
| 13       | 33504 | 13                  | 41400               | 13                     | 51100                  | 13 | 59127 | 13 | 70127 |
| 1/3      | 33671 |                     | 41600               |                        | 51317                  |    | 59294 |    | 70294 |
| 2/3      | 33838 |                     | 41800               |                        | 51534                  |    | 59461 |    | 70461 |
| 14       | 34004 | 14                  | 42000               | 14                     | 51750                  | 14 | 59627 | 14 | 70627 |
| 1/3      | 34171 |                     | 42200               |                        | 51934                  |    | 59794 |    | 70794 |
| 2/3      | 34338 |                     | 42400               |                        | 52117                  |    | 59961 |    | 70961 |
| 15       | 34504 | 15                  | 42600               | 15                     | 52300                  | 15 | 60127 | 15 | 71127 |
| 1/3      | 34671 |                     | 42767               |                        | 52467                  |    | 60294 |    | 71294 |
| 2/3      | 34838 |                     | 42934               |                        | 52634                  |    | 60461 |    | 71461 |
| 16       | 35004 | 16                  | 43100               | 16                     | 52800                  | 16 | 60627 | 16 | 71627 |
| 1/3      | 35171 |                     | 43267               |                        | 52967                  |    | 60794 |    | 71794 |
| 2/3      | 35338 |                     | 43434               |                        | 53134                  |    | 60961 |    | 71961 |
| 17       | 35504 | 17                  | 43600               | 17                     | 53300                  | 17 | 61127 | 17 | 72127 |
| 1/3      | 35671 |                     | 43767               |                        | 53467                  |    | 61294 |    | 72294 |
| 2/3      | 35838 |                     | 43934               |                        | 53634                  |    | 61461 |    | 72461 |
| 18       | 36004 | 18                  | 44100               | 18                     | 53800                  | 18 | 61627 | 18 | 72627 |
| 1/3      | 36171 |                     | 44267               |                        | 53967                  |    | 61794 |    | 72794 |
| 2/3      | 36338 |                     | 44434               |                        | 54134                  |    | 61961 |    | 72961 |
| 19       | 36504 | 19                  | 44600               | 19                     | 54300                  | 19 | 62127 | 19 | 73127 |
| 1/3      | 36671 |                     | 44767               |                        | 54467                  |    | 62294 |    | 73294 |
| 2/3      | 36838 |                     | 44934               |                        | 54634                  |    | 62461 |    | 73461 |
| 20       | 37004 | 20                  | 45100               | 20                     | 54800                  | 20 | 62627 | 20 | 73627 |
| 1/3      | 37171 |                     | 45267               |                        | 54967                  |    | 62794 |    | 73794 |
| 2/3      | 37338 |                     | 45434               |                        | 55134                  |    | 62961 |    | 73961 |
| 21       | 37504 | 21                  | 45600               | 21                     | 55300                  | 21 | 63127 | 21 | 74127 |
| 1/3      | 37671 |                     | 45767               |                        | 55467                  |    | 63294 |    | 74294 |
| 2/3      | 37838 |                     | 45934               |                        | 55634                  |    | 63461 |    | 74461 |
| 22       | 38004 | 22                  | 46100               | 22                     | 55800                  | 22 | 63627 | 22 | 74627 |
| 1/3      | 38171 |                     | 46267               |                        | 55967                  |    | 63794 |    | 74794 |
| 2/3      | 38338 |                     | 46434               |                        | 56134                  |    | 63961 |    | 74961 |

APPENDIX F  
 Table 2- Base Salary Grid For 1987/88 (Jul 18 LHO)(.62%)  
 Showing both grid points and intermediate points

| LECTURER |       | ASSISTANT PROFESSOR |       | ASSOCIATE PROFESSOR |       | FULL PROFESSOR Scale 1 |       | FULL PROFESSOR Scale 2 |       |
|----------|-------|---------------------|-------|---------------------|-------|------------------------|-------|------------------------|-------|
| 1        | 24898 | 1                   | 29683 | 1                   | 36886 | 1                      | 44376 | 1                      | 57079 |
| 1/3      | 25200 |                     | 30076 |                     | 37322 |                        | 44904 |                        | 57616 |
| 2/3      | 25502 |                     | 30468 |                     | 37758 |                        | 45432 |                        | 58152 |
| 2        | 25803 | 2                   | 30861 | 2                   | 38194 | 2                      | 45961 | 2                      | 58689 |
| 1/3      | 26105 |                     | 31253 |                     | 38630 |                        | 46489 |                        | 59226 |
| 2/3      | 26407 |                     | 31645 |                     | 39066 |                        | 47017 |                        | 59762 |
| 3        | 26709 | 3                   | 32038 | 3                   | 39502 | 3                      | 47545 | 3                      | 60299 |
| 1/3      | 27011 |                     | 32430 |                     | 39938 |                        | 48074 |                        | 60836 |
| 2/3      | 27313 |                     | 32823 |                     | 40374 |                        | 48602 |                        | 61372 |
| 4        | 27615 | 4                   | 33215 | 4                   | 40810 | 4                      | 49130 | 4                      | 61909 |
| 1/3      | 27917 |                     | 33608 |                     | 41246 |                        | 49658 |                        | 62446 |
| 2/3      | 28218 |                     | 34000 |                     | 41682 |                        | 50187 |                        | 62982 |
| 5        | 28520 | 5                   | 34392 | 5                   | 42118 | 5                      | 50715 | 5                      | 63519 |
| 1/3      | 28822 |                     | 34785 |                     | 42554 |                        | 51243 |                        | 64056 |
| 2/3      | 29124 |                     | 35177 |                     | 42990 |                        | 51772 |                        | 64592 |
| 6        | 29426 | 6                   | 35570 | 6                   | 43426 | 6                      | 52300 | 6                      | 65129 |
| 1/3      | 29694 |                     | 35922 |                     | 43862 |                        | 52828 |                        | 65598 |
| 2/3      | 29962 |                     | 36274 |                     | 44298 |                        | 53356 |                        | 66068 |
| 7        | 30231 | 7                   | 36626 | 7                   | 44734 | 7                      | 53885 | 7                      | 66537 |
| 1/3      | 30466 |                     | 36962 |                     | 45170 |                        | 54413 |                        | 66906 |
| 2/3      | 30700 |                     | 37297 |                     | 45606 |                        | 54941 |                        | 67275 |
| 8        | 30935 | 8                   | 37632 | 8                   | 46042 | 8                      | 55469 | 8                      | 67644 |
| 1/3      | 31170 |                     | 37968 |                     | 46459 |                        | 55972 |                        | 67913 |
| 2/3      | 31405 |                     | 38303 |                     | 46875 |                        | 56475 |                        | 68181 |
| 9        | 31639 | 9                   | 38639 | 9                   | 47292 | 9                      | 56979 | 9                      | 68449 |
| 1/3      | 31827 |                     | 38907 |                     | 47694 |                        | 57314 |                        | 68651 |
| 2/3      | 32015 |                     | 39175 |                     | 48097 |                        | 57649 |                        | 68852 |
| 10       | 32203 | 10                  | 39444 | 10                  | 48499 | 10                     | 57985 | 10                     | 69053 |
| 1/3      | 32371 |                     | 39712 |                     | 48868 |                        | 58152 |                        | 69221 |
| 2/3      | 32538 |                     | 39980 |                     | 49237 |                        | 58320 |                        | 69388 |
| 11       | 32706 | 11                  | 40248 | 11                  | 49606 | 11                     | 58488 | 11                     | 69556 |
| 1/3      | 32874 |                     | 40483 |                     | 49942 |                        | 58656 |                        | 69724 |
| 2/3      | 33041 |                     | 40718 |                     | 50277 |                        | 58823 |                        | 69891 |
| 12       | 33209 | 12                  | 40953 | 12                  | 50612 | 12                     | 58991 | 12                     | 70059 |
| 1/3      | 33377 |                     | 41188 |                     | 50881 |                        | 59159 |                        | 70227 |
| 2/3      | 33545 |                     | 41422 |                     | 51149 |                        | 59326 |                        | 70395 |
| 13       | 33712 | 13                  | 41657 | 13                  | 51417 | 13                     | 59494 | 13                     | 70562 |
| 1/3      | 33880 |                     | 41858 |                     | 51635 |                        | 59662 |                        | 70730 |
| 2/3      | 34048 |                     | 42060 |                     | 51853 |                        | 59829 |                        | 70898 |
| 14       | 34215 | 14                  | 42261 | 14                  | 52071 | 14                     | 59997 | 14                     | 71065 |
| 1/3      | 34383 |                     | 42462 |                     | 52256 |                        | 60165 |                        | 71233 |
| 2/3      | 34551 |                     | 42663 |                     | 52440 |                        | 60333 |                        | 71401 |
| 15       | 34718 | 15                  | 42865 | 15                  | 52625 | 15                     | 60500 | 15                     | 71568 |
| 1/3      | 34886 |                     | 43032 |                     | 52792 |                        | 60668 |                        | 71736 |
| 2/3      | 35054 |                     | 43200 |                     | 52960 |                        | 60836 |                        | 71904 |
| 16       | 35222 | 16                  | 43368 | 16                  | 53128 | 16                     | 61003 | 16                     | 72072 |
| 1/3      | 35389 |                     | 43535 |                     | 53296 |                        | 61171 |                        | 72239 |
| 2/3      | 35557 |                     | 43703 |                     | 53463 |                        | 61339 |                        | 72407 |
| 17       | 35725 | 17                  | 43871 | 17                  | 53631 | 17                     | 61506 | 17                     | 72575 |
| 1/3      | 35892 |                     | 44039 |                     | 53799 |                        | 61674 |                        | 72742 |
| 2/3      | 36060 |                     | 44206 |                     | 53966 |                        | 61842 |                        | 72910 |
| 18       | 36228 | 18                  | 44374 | 18                  | 54134 | 18                     | 62010 | 18                     | 73078 |
| 1/3      | 36395 |                     | 44542 |                     | 54302 |                        | 62177 |                        | 73245 |
| 2/3      | 36563 |                     | 44709 |                     | 54469 |                        | 62345 |                        | 73413 |
| 19       | 36731 | 19                  | 44877 | 19                  | 54637 | 19                     | 62513 | 19                     | 73581 |
| 1/3      | 36899 |                     | 45045 |                     | 54805 |                        | 62680 |                        | 73749 |
| 2/3      | 37066 |                     | 45212 |                     | 54973 |                        | 62848 |                        | 73916 |
| 20       | 37234 | 20                  | 45380 | 20                  | 55140 | 20                     | 63016 | 20                     | 74084 |
| 1/3      | 37402 |                     | 45548 |                     | 55308 |                        | 63183 |                        | 74252 |
| 2/3      | 37569 |                     | 45716 |                     | 55476 |                        | 63351 |                        | 74419 |
| 21       | 37737 | 21                  | 45883 | 21                  | 55643 | 21                     | 63519 | 21                     | 74587 |
| 1/3      | 37905 |                     | 46051 |                     | 55811 |                        | 63687 |                        | 74755 |
| 2/3      | 38072 |                     | 46219 |                     | 55979 |                        | 63854 |                        | 74922 |
| 22       | 38240 | 22                  | 46386 | 22                  | 56146 | 22                     | 64022 | 22                     | 75090 |
| 1/3      | 38408 |                     | 46554 |                     | 56314 |                        | 64190 |                        | 75258 |
| 2/3      | 38576 |                     | 46722 |                     | 56482 |                        | 64357 |                        | 75426 |

ACADIA UNIVERSITY  
Wolfville, N.S.

APPLICATION  
For  
SABBATICAL LEAVE

Name of Applicant: \_\_\_\_\_

Present Address: \_\_\_\_\_

Office Telephone: \_\_\_\_\_ Home Telephone: \_\_\_\_\_

Department or School: \_\_\_\_\_

Date of Appointment at Acadia: \_\_\_\_\_

Present Academic Rank: \_\_\_\_\_

Date of Tenure: \_\_\_\_\_

Date(s) of previous Sabbatical Leave(s): \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Nature of your most recent Sabbatical Study: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

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Dates of Sabbatical Leave for which you are applying: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Location of proposed Sabbatical Activity: \_\_\_\_\_

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Brief Statement of the purpose and nature of your Sabbatical Plan:  
attach in greater detail of separate sheets a full description of  
the activities you intend to pursue while on Sabbatical, giving  
specific dates, places, persons with whom you will work, and copies  
of applications for any Grants you are seeking.

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Comment upon the relevance and benefit of this plan to you  
personally, your Department or School, and to the University:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
(Date)

\_\_\_\_\_  
(Signature of Applicant)