



ACADIA
UNIVERSITY

**BOARD OF
GOVERNORS**

Dear Dr. Whitehall,

Thank you for your correspondence of May 22, 2026.

The Board appreciates that these are difficult circumstances. As you noted, the University is facing a financial crisis. Acadia is not unique in its problems as the sector faces declining enrolment and significant limitations on abilities to raise revenues due to capped grants, tuition freeze, and the limit on international student enrolment. The situation here is acute, though, given our University's size and cost structures.

In order to address this financial crisis, change is needed.

We hope that all those involved in the University will pull together as one team. The administration has been working hard to provide considerable opportunities to various stakeholders in the university community to provide input, feedback, and ideas on the proposed restructuring of the administration of the academic sector. I note that the administration brought its proposal to Senate at Senate's regular meetings in April and May and again at a special meeting this past Wednesday. The proposal is also going through the Academic Planning Committee and Academic Program Review Committees. The administration will also be seeking Senate's endorsement of a revised proposal at a vote of Senate on June 17.

We understand that the administration wants to work with AUFA as well and we welcome that collaboration. We have full confidence that, together, the financial problems facing the University can be solved and near- and long-term sustainability can be achieved.

Sincerely,

Henry Demone
Chair, Board of Governors

cc. Dr. Jeffrey J. Hennessy, President and Vice-Chancellor